# N.V. Nuon Energy Annual Report 2015

Energy you want



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# **Report of the Management Board**

### Nuon, part of Vattenfall

Vattenfall is one of Europe's largest energy companies, serving more than six million customers. Its main products are electricity, heat and gas. In electricity and heat, Vattenfall operates in all parts of the value chain: production, distribution and sales. In gas, Vattenfall is active in sales. The company also conducts energy trading. The Vattenfall Group has approximately 28,600 employees (FTEs) and the parent company, Vattenfall AB, is wholly-owned by the Swedish State. As from 1 April 2015, Vattenfall is organised in six cross-border Business Areas: Heat, Wind, Customers & Solutions, Generation, Markets and Distribution.

Vattenfall's operations in the Netherlands are carried out by N.V. Nuon Energy and its subsidiaries ('Nuon'). Nuon also has limited operations in Germany and the United Kingdom. It produces and supplies electricity, gas, heat and cooling, offering its customers a wide range of energy-saving products and services. Nuon has approximately 4,100 employees (FTEs) and serves 2.0 million customers in the Netherlands. With net sales of EUR 2.9 billion in 2015, Nuon holds a topthree position in the Dutch energy market.

More information about Vattenfall can be found in the 2015 Annual and sustainability report of Vattenfall AB at www. vattenfall.com. As part of Vattenfall, Nuon's financial and sustainability results are included in this Vattenfall report. More detailed information about Vattenfall's work with sustainability is also available at www.vattenfall.com/sustainability.

#### Market Developments

Market trends in the energy landscape are:

- Customer awareness;
- Regional and local energy solutions;
- Demand for low CO<sub>2</sub> emitting generation.

The transformation of Europe's energy markets continues at a high pace, but market conditions remain challenging. While the transformation is presenting major challenges to established utilities, new business opportunities are emerging in renewable energy and in the customer market.

#### Transformation of the European energy market

The energy sector has experienced fundamental changes following the financial crisis in 2008/2009, characterised by depressed profit margins. This shift has been particularly

dramatic within large scale electricity generation. The market changes, with weak demand development, structural oversupply, changed customer attitudes and rapid technology development, combined with a heavy reliance on depressed wholesale prices, have made it necessary for energy companies to adapt. Energy utilities have thereby become incentivised to shift their new-build investments away from fossil-based energy to renewables, and to increase energy efficiency.

### Changed customer attitudes setting trends for long-term market development

Consumers are becoming more active and engaged in their energy consumption, which also affects the way consumers think about their energy requirements. Rapid technological advancements in digitalisation, such as increasingly connected devices and capacity development in mobile phones and mobile applications, have increased consumer awareness of how much energy they are consuming as well as how and where that energy is produced. In addition, a growing number of consumers want to produce their own energy (thus becoming so called prosumers) and control their energy bills – hence substantial expansion in decentralised generation has been seen. Private and business consumers alike are becoming increasingly energy-conscious and are taking action on energy efficiency, launching initiatives to reduce emissions and increasing the share of renewable supply.

### Adapting to current market conditions

The transformation of Europe's energy markets has presented the established energy companies with great challenges. Profitability has come under strong pressure – in some cases leading to operating losses – resulting from low electricity prices, overcapacity and the addition of renewable production, mainly wind power. Power plants have been forced offline prematurely or been mothballed, impairing the value of companies' assets. Adapting to these market conditions will be key to surviving long-term. Consumers in mature markets such as Europe will expect more from their energy companies in the future than interruption-free electricity supply at a reasonable price. This is noticeable already today. The traditional business model has to be complemented with new, customer-centric business models.

#### Regulatory frameworks

Climate change and sustainability issues are high on the political agenda globally. In line with this the EU has agreed



on new 2030 targets at the EU level, namely:

- a binding EU target of a minimum 40% reduction in greenhouse gas emissions by 2030 compared with 1990 and a reform of the existing EU Emissions Trading System (ETS);
- a binding EU target that at least 27% of energy consumed in the EU shall come from renewable energy sources by 2030; and
- a non-binding EU target for improving energy efficiency by a minimum of 27% by 2030.

For Nuon this framework has led to several national initiatives that have impact on the energy business.

- RES policy framework: The SDE+ is the key support scheme for renewable energy production. The Ministry of Economy is drafting a new SDE+ schedule for 2016. No policy in place for period after 2023.
- Detailing coal deal: The Dutch parliament adopted a motion stating that, by the end of 2016, the government should have a plan to phase out all remaining coal plants in the Netherlands.

The Dutch government has started informal discussions with energy companies on the phasing-out of coal-fired power plants in order to achieve  ${\rm CO_2}$  emission reductions. Nuon has publicly stated it is willing to enter into discussions with the government with regard to the Hemweg plant, either on sustainability measures (e.g. biomass) or a phasing-out of the operations, subject to the right conditions and compensation. More clarity on government proposals is expected by mid-2016.

The integration of the European energy market continues. Driving this integration is both the ambition to reduce  $\mathrm{CO}_2$  emissions and the goal in Europe to become less dependent on energy imports. The need to secure system stability and electricity supply with an increasing amount of intermittent energy is becoming more urgent. The development of more supportive legislation for decentralised generation, including support schemes, is in focus over the coming years market.

# Strategy

As a fully integrated part of the Vattenfall group, Nuon's strategy is identical to the Vattenfall strategy and therefore summarized below to the extent to which it is relevant for Nuon's activities. For further context and details, we kindly refer to Vattenfall's annual report.

"Energy You Want"- Vattenfall's vision is to be a dedicated partner to its customers and society at large, providing convenient and innovative energy solutions. Vattenfall aims to be a leader in sustainable production, ensuring reliable and cost-efficient energy supply. Vattenfall is committed to be climate-neutral by 2050.

Vattenfall wants to take a leading role in meeting customers' demands on the energy companies of the future. This is the foundation of Vattenfall's strategy, which is contributing to a sustainable energy system across the value chain in northern Europe. Vattenfall will embrace the new business environment by becoming a truly customer-centric company and by transitioning to a production portfolio that is sustainable for the long-term.

#### Vattenfall's strategic objectives

Vattenfall will increase its efforts to develop customer-centric energy solutions. The objective is to provide the best solutions in terms of availability, price and convenience, as well as environmental and social impact. Vattenfall also needs to continue to focus on improving cost and capital efficiency and to pursue partnerships, to meet the absolute need to invest, and to transform its production portfolio. The commitment of being climate-neutral by 2050 entails a stepwise phase out of fossil-based fuels by 2050 in order for Vattenfall to meet its climate and sustainability ambitions. Sustainability is the basis of Vattenfall's strategy, which is reflected in the four strategic objectives as well as in Vattenfall's long-term targets.

To fulfil its vision, "Energy You Want", Vattenfall's overarching strategy for the years ahead is based on four strategic objectives:

- Leading towards Sustainable Consumption;
- Leading towards Sustainable Production;
- High Performing Operations;
- Empowered and Engaged Organisation.





# Operational Performance Personnel and Safety

At year-end 2015, Nuon employed a total of 4,077 FTEs, an 8% decrease compared to 2014 (4,434 FTEs). This was mainly the result of a continuing focus on cost efficiencies and savings. Of Nuon's total workforce of 4,311 employees, 1,131 were female and 3,180 male.

Safety is one of Nuon's core values. We believe that all work-related injuries and occupational illnesses are preventable. Nuon continuously strives to ensure a safe and sound work environment. Our goal is to have zero accidents in the workplace, to have no workplace-related absences, and provide all employees with a safe and inspiring work atmosphere. This requires a systematic and proactive approach in all operations, where safety risks are reduced as far as possible.

Increased awareness, knowledge of safety and a focus on preventive measures are prerequisites for achieving a safe and healthy work environment. Therefore, in 2015 Nuon's management continued to set objectives in a number of areas. Among these are leadership in health and safety, further development of contractor management, work/life balance and health management, improvements in incident and accident reporting, and continuation of development

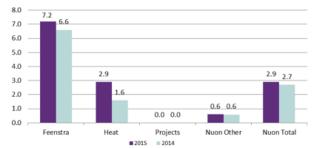
activities for improving the safety culture within the company.

Lost time injury frequency (LTIF) is a measure of workplace-related absence. It shows the number of work-related injuries per million hours worked that result in absence. By systematically focusing on safety, Nuon aims to improve the safety culture and performance. Unfortunately, after several years of continuous decrease, the overall LTIF increased this year, from 2.7 in 2014 to 2.9 in 2015.

While most business segments contributed to this increase, the overall LTIF was largely impacted by the relatively high number of incidents at Nuon's Feenstra subsidiary. The

#### Lost Time Injury Frequency (LTIF)

Number of incidents/million worked hours





experience gained elsewhere within Nuon will be used to strengthen Feenstra's safety culture.

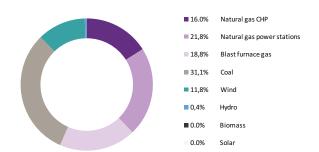
#### Fuel Mix supply Nuon 2015

All electricity suppliers in the EU are legally required to publish the fuel mix of the electricity they supply to customers. Nuon's supply mix is shown in the figures on this page, which illustrate that the majority of supply in the Netherlands is sourced from natural gas. The share of renewable electricity represents the number of Guarantees of Origin (GoO) used for the green electricity supplied to end-customers. This share showed an increase, from 14.2% in 2014 to 16.8% in 2015.

#### Nuon energy production fuel mix

CO<sub>2</sub> emissions increased by 15.2% to 474 grams per kWh, compared with 2014 the share of coal-fired power plants is higher due to low number of operating hours in 2014 as a result of maintenance of Hemweg 8. Renewable energy increased from 10.8% in 2014 to 12.4% in 2015 which reflects the use of cleaner energy sources. The installed wind power capacity is relatively stable compared to last year.

#### Nuon fuel mix energy production in the Netherlands I RA-verified %

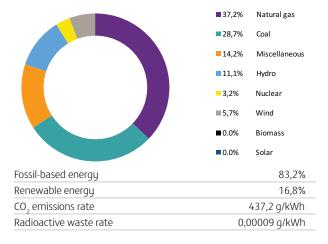


Fossil-based energy	87,7%
Renewable energy	12,4%
CO <sub>2</sub> emission rate	473,5 g/kWh
Radioactive waste rate	0,00000 g/kWh

1. At our power plants in Velsen, the residual gas released during the steel production of Tata Steel is used as a fuel to produce electricity. In this way this blast furnace gas is put to good use by Nuon. The gas contains a high percentage of  $\mathrm{CO}_2$ . It has been agreed with the Office of Energy Regulation of the Dutch Competition Authority that Nuon is to adjust the  $\mathrm{CO}_2$  emissions in the production fuel mix to avoid double counting. The  $\mathrm{CO}_2$  emission factor of blast furnace gas is calculated in this mix on the basis of the use of natural gas. 2. The wind energy production means all electricity that Nuon, as producer and beneficial owner, feeds into the electricity grid via grid connection points.

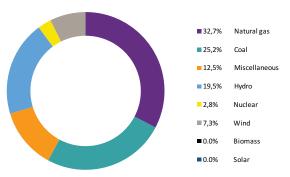
#### Fuel mix energy supply Nuon Group | RA-verified

%



# Nuon fuel mix energy supply Business market I RA-verified

%



Fossil-based energy	73,1%
Renewable energy	26,9%
CO <sub>2</sub> emissions rate	384,2 g/kWh
Radioactive waste rate	0,00008 g/kWh

# Nuon fuel mix energy supply consumer market l RA-verified

**42,6%** Natural gas **32,9%** Coal Miscellaneous **16,3%** Hydro **1.0%** Nuclear 3.6% **3.7%** Wind **0.0%** Riomass **0.0%** Solar

Fossil-based energy	95,4%
Renewable energy	4,6%
CO <sub>2</sub> emissions rate	501,2 g/kWh
Radioactive waste rate	0,00011 g/kWh



# Financial Performance Income statement

The table below shows the results for 2015 compared to 2014.

#### Financial overview

Amounts in EUR million, 1 January - 31 December

	2015	2014
Net sales	2,893	3,124
Gross margin	993	1,090
Other operating income	18	27
Operating expenses	- 748	- 820
Earnings before interest, taxation, depreciation and amortisation (EBITDA)	249	312
Depreciation, amortisation and impairments	- 188	- 568
Operating result (EBIT)	61	- 256
Net result	44	- 191

#### **Net sales**

Net sales decreased by 7% to EUR 2,893 million in 2015. This decrease was mainly the result of lower prices for both gas and electricity compared to 2014, as well as a lower amount of customers.

# **Gross margin**

In 2015, the gross margin declined by 9% to EUR 993 million. Lower production margins were offset by better results from gas sales to customers. In 2014, gas sales were very low because it was the warmest year ever measured.

### **Operating expenses**

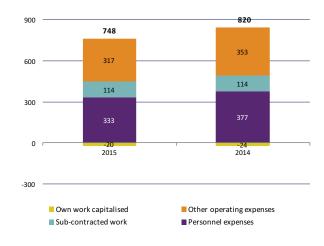
Operating expenses dropped 8.8% to EUR 748 million in 2015, due to a continuing focus on efficiencies and cost savings. As a result of these efforts, the number of own personnel decreased by 8.1% from 4,434 FTEs at the end of 2014 to 4,077 FTEs at the end of 2015. This led to lower personnel expenses. In addition, cost savings were realised due to lower maintenance costs following divestments.

#### **EBIT**

EBIT (earnings before interest and taxes) improved from EUR -256 million in 2014 to EUR 61 million in 2015. This improvement was mainly driven by the lower impairment charges (EUR 11 million) in 2015 compared to 2014 (EUR 380 million). Underlying EBIT increased by 60.9% to EUR 177 million, primarily due to cost savings.

#### Operating expenses by category

Amounts in EUR million





#### **Balance sheet**

#### Condensed balance sheet

Amounts in EUR million, as at 31 December

	2015	2014
Non-current assets	3,125	3,160
Current assets	2,936	2,680
Cash and cash equivalents	109	527
Assets held for sale	20	55

Total assets		6,190	6,422
Equity	2,671	2,655	
Non-current liabilities	441	481	
Current liabilities	3,062	3,286	
Liabilities directly associated with assets held for sale	16	-	

Total equity a	nd liabilities	6,190	6,422

#### Non-current assets

Non-current assets decreased by 1% to EUR 3,125 million at the end of 2015. This is mainly due to capital repayments and impairment losses in associated companies. The investments (EUR 194 million) in Property, plant and equipment is almost fully offset by the depreciation and amortisation charges (EUR 182 million).

#### Cash and cash equivalents

Cash and cash equivalents decreased by EUR 418 million to EUR 109 million at the end of 2015. The positive cash flow from operating activities (EUR 926 million) was used to finance investments (EUR 202 mln) and repayment of loans from Vattenfall (EUR 852 million) as well as dividend to class A shares (EUR 62 million). In addition, the Vattenfall

group cash pool, which was held at a central external bank, is transferred to an in-house Vattenfall group cash pool. The position at the in-house Vattenfall group cash pool is classified as receivable from related parties (EUR 302 million).

#### Non-current liabilities

Non-current liabilities decreased by 8% to EUR 441 million at the end of 2015. The decrease was caused mainly by lower derivative balances and decreasing provisions for personnel benefits.

#### **Current liabilities**

The current liabilities decreased by 7% to EUR 3,062 million, as higher trade payables and derivative balances were more than offset by lower loans from Vattenfall.

# **Net cash position**

Net cash position

# Reconciliation net cash position

Amounts in EUR million, as at 31 December

	2015	2014
Cash and cash equivalents	109	527
Short-term investments	1	7
In-house Vattenfall group cash pool	302	-
Less: Restricted cash and cash equivalents <sup>1</sup>	-1	- 10
Total free cash	4	11 524
Non-current interest-bearing liabilities	25	26
Current interest-bearing liabilities	196	1,094
Finance lease payable	1	1
Gross debt position	2	22 1.121

<sup>&</sup>lt;sup>1</sup> Including clearing bank margin balances and collateral for certain bank guarantees issued but excluding bilateral margining cash balances.



The net cash position at the end of 2015 amounted to EUR 189 million, compared to a net debt position of EUR -597 million at the end of 2014. The increase in the net cash position is mainly due to a positive cash flow from operations and a positive cash flow effect from changes in working capital.

# Business risks and Risk management Risk management

Nuon is exposed to a number of risks that could have an adverse impact on operations and outcome. A better understanding of and control over these risks can potentially generate better results from the business activities. The Nuon Management Board is responsible for the company's risk management and control system. Nuon strives for transparency when it comes to risks and recognises all risks that may affect the company.

Nuon, as part of Vattenfall, applies the 'three lines of defence' model for the management and control of risks. The first line of defence consists of the business units, which own and manage risks. The risk organisation makes up the second line of defence and is responsible for monitoring and controlling risks. The internal and external audit functions comprise the third line of defence.

The following paragraphs describe some of the main risks that Nuon faces, as well as risk management efforts undertaken.

#### The Nuon Risk Management Framework

The objective of the Nuon Risk Management Framework is to provide reasonable assurance that the achievement of strategic and operational objectives is effectively monitored, that the financial reporting is reliable and that current laws and regulations are complied with.

The framework is part of Nuon's Governance and designed to ensure an acceptable risk exposure, based on a thorough and transparent analysis of Nuon's risks, thus facilitating the in-control situation and risk exposure based on an appropriate assessment of the risk-reward balance. The framework facilitates the monitoring of risks with a potential impact

on the organisation and is based on a set of best practice policies, procedures and internal control mechanisms. Nuon has a limited so called risk appetite and all risks as reported and discussed are continuously reconciled with this risk appetite.

The Nuon Risk Management Framework focuses on ensuring that the most important risks are identified and that appropriate control measures are taken to manage these risks. The Nuon Risk Management Framework is executed as an element of the Vattenfall Risk Management Framework. The Framework is based on the COSO Enterprise Risk Management (ERM) Framework.

The ERM is executed as a continuous process for identifying, assessing, managing and following up risks at all levels of the business at an early stage. An update of the risk situation is presented regularly for discussion at Management and Supervisory Board level.

Important components of the Nuon Risk Management Framework are:

- The Vattenfall Management System (VMS) which Nuon, as part of Vattenfall, implemented and which contains regulations, guidelines and procedures that are relevant for Vattenfall employees and for the relationship between Nuon and its subsidiaries, Business Units, Staff Functions and other Vattenfall companies. VMS includes the Vattenfall Code of Conduct and the Whistle-blower Policy, which are publicly accessible at www.nuon.com. VMS also comprises the IFRS accounting manual and the reporting manual;
- The Vattenfall Code of Conduct, which sets the behavioural rules for all employees. The Code of Conduct fosters an honourable business culture in which the rules applicable to employees are clear. Breaches of the Code of Conduct are not tolerated. If they come to the attention of Vattenfall, they will be investigated and may lead to sanctioning;
- The Risk Management organisation, headed by the Chief Risk Officer of Vattenfall, supports Nuon in applying Vattenfall's risk framework. The Risk Management organisation monitors market risk on a daily basis,





manages credit risk, oversees compliance with policies and risk limits, and guides the group-wide reporting of significant business risks. Together with other specialist risk stakeholders (for example health and safety, information security), the Risk Management organisation supports the Business Units in the identification, quantification, mitigation, monitoring and reporting of risk:

- The Governance & Internal Control department, which is responsible for reporting on internal control aspects, such as the authorisation matrices, the key controls (including authorisations for key systems) and progress on the follow-up of audit findings;
- The Integrity department, which advises and reports on issues with regard to competition, anti-bribery/corruption, conflict of interest, the whistleblowing function and inside information. In addition, the department advises management on measures to enhance compliance and monitoring compliance risks, and it stimulates awareness of the Code of Conduct. The Nuon Integrity, Fraud and Incidents report is submitted bi-annually to Nuon Management Board. This report focuses on integrity developments, fraud and other incidents reported in the Netherlands and is a combined report of Internal Audit and the Integrity department;
- The Legal department, which submits the quarterly Claims & Litigation report to the Management Board and Supervisory Board of Nuon. The report contains a summary of current and potential legal proceedings and disputes;
- The Vattenfall Internal Financial Control Framework (IFC), which reports on the effectiveness of the controls which aim to assure reliable financial reporting and which is based on the results of the Nuon Business Control Framework, which also contains the key controls for the primary processes within the different business areas;
- The planning & control cycle, in which annual budgets are assigned for each organisational unit and the outcome of which is subsequently discussed between the Management Board and the Business Units;
- The periodic reporting on Business Units' financial and operational performance, partly based on the system of Key Performance Indicators (KPIs);
- The risk reports, highlighting the risks identified as having a potentially significant impact on the business. These reports are challenged by Risk Management and further reviewed in quarterly sessions with members of the Management Board. These Business Unit risk reports are used as the basis for Risk Managements' formulation of the quarterly Enterprise Risk Report, which summarises the most significant risks facing the organisation. This

- report is discussed with the Supervisory Board;
- The Nuon governance reporting cycle, in which all aspects of governance, such as risk, compliance, claims & litigation, integrity, fraud and incidents, internal control and tax are reported based on a COSO self-assessment of risk management and internal control and the Nuon Business Units' 'Statements on Business Control'. Data security has been added to the scope of the governance in 2015. The Management Board discusses these statements annually with responsible management;
- The responsible management's confirmation at corporate and unit level of the reliability of the financial reporting through signed Letters of Representation;
- The execution of audits by the Internal Audit department in conformity with the annual plan, which is approved by the Management Board. The outcome of their audits are discussed with the Management Board;
- The follow-up of findings from internal and external audits by the Business Units, which are periodically reported on to the Management Board.

All risks are where possible quantified both with regard to (gross) exposure as well as with regard to probability. The Management Board periodically discusses all aspects of the framework, including all reported individual and aggregated quantified risks. This includes conclusions with regard to either the acceptance of the ultimate risks, or the instigation of actions to reduce risks, as well as with regard to the reconciliation with the risk appetite.

#### Main risks and mitigation

This section describes the most important risks within Nuon (Quantified risk = Total Financial Consequence (EUR mln) x Probability (%)).

- Decrease of sales volume. Developments in energy efficiency and decentralised generation could lead to lower consumption and demand for electricity and gas resulting in lower margins on commodities. Quantified risk is medium.
  - Mitigation(s): Decrease operational costs (review current cost structure Customers B2C NL) and development of volume independent solutions (e.g. solar lease, energy roof, storage);
- Increased Competition. Missing profit due to (new)
  competitors who are better in innovation and managing
  costs, introducing new and advanced products
  (commodity and energy solutions) at faster speed.
  Quantified risk EUR is medium.
  Mitigation(s): Continuously monitor the market for
  competitive products & new developments; prioritize
  development areas (short term versus long term);
  develop non-traditional business models; decide on



- innovation strategy (e.g. make, buy, spin off, experiment) and actively work together with startups and other market entrants; attract right capability and create multidisciplinary teams and foster Customer co-creation;
- Financing restrictions. CAPEX restrictions lead to pressure on the budgeted CAPEX needed to realise planned growth. Quantified risk is low.
   Mitigation(s): Discussion on Capex needs for the period 2016-2020;
- Developments Heat Act. Discussion over market models is ongoing. Quantified risk is low.
   Mitigation(s): Monitoring developments in new arrange ments to react to negative developments;
- Temperature dependence of gross margin. Temperature is a driver for volume. In warm winters the volume offtake will be lower with a negative impact on gross margin. Quantified risk is low.
   Mitigation(s): Temperature as well as impact on volume.

Mitigation(s): Temperature as well as impact on volume offtake is monitored. Explore product innovation to make Sales less temperature dependent.

Note [31] to the financial statements provides further qualitative and quantitative information on financial instruments and financial risk management.

#### Responsibility

Nuon's Management Board is responsible for the design and operation of Nuon's internal risk management and control system. During the year, the design and operation of this system was monitored and evaluated, mainly based on the business control information, the Internal Audit reports and the management letter from the external auditor. The Nuon Enterprise Risk Management Framework does not provide absolute assurance as to the achievement of the corporate objectives, nor does it guarantee that material errors, losses, fraud or violations of laws and regulations will not occur in the operational processes and/or the financial reporting.

With due regard to the above, the Management Board is of the opinion that the internal risk management and control systems provide a reasonable assurance that the financial reporting does not contain any errors of material importance and that the risk management and control systems worked properly with regard to the financial reporting risks in the year under review.

Based on the above, Nuon is of the opinion that the company thus satisfies the best practice provisions II.1.3, II.1.4 and II.1.5 of the Dutch Corporate Governance Code.

The above was also discussed with the Supervisory Board in the presence of the internal and external auditors.

### **Outlook and Challenges**

The climate agreement reached at COP<sub>21</sub> in Paris was fundamental for establishing the political framework needed for energy systems of the future. A central starting point, of course, is the overarching commitment to limit the increase in global warming to 2°C as well as a joint ambition to limit the increase to 1.5°C. An important aspect for the energy sector is that the agreement may spur development of the EU Emissions Trading System (EU ETS), with ties to other trading systems. The ongoing change of our energy system is dramatic – but also very exciting. The entire system will be transformed, where the roles between producers and customers become more diffuse and where entirely new business opportunities will arise. Vattenfall is confident, however, that the foundation that we have now laid in our new strategy and the adaptations we have made and must continue to make will leave us well prepared to secure our position as a reliable partner to our customers and society. Vattenfall will offer innovative energy solutions, be among the leaders in sustainable generation, and at the same time guarantee secure and cost-effective electricity and heat in the new energy landscape. We want to grow our customer base and offerings towards our customers, we will continue to grow our district heating to new customers and we will invest in sustainable energy production. At the same time Vattenfall/ Nuon is committed to phase-out coal over time and become CO<sub>3</sub>-neutral by 2050.

The European energy sector continues to be faced with substantial challenges. The market situation is characterized by a surplus of production capacity, weak demand and low electricity prices. Forecasts for the coming years indicate that electricity prices, and thus the preconditions for a large share of the company's profitability, will continue to be at historically low levels. Given that a recovery of the energy price is not foreseen until sometime in the 2020s, we will remain focused on efficiency improvements.

Long-term financial stability and profitability are prerequisites for Nuon to be able to make necessary investments in the shift to a more sustainable production portfolio. Our strategy involves a complete integration of sustainability in the business operations. Our customers have shown a willingness to improve their environmental footprint and need a partner that can help make this happen.

Part of our assignment is to be a leader in this energy shift. We will live up to this commitment by investing in renewable energy and by offering our customers opportunities to participate in this transformation. Nuon strives to lead the development towards environmentally sustainable



energy production. Currently, the majority of our growth investments are being made in wind power.

Despite the more competitive market situation, Nuon's customer numbers (consumers) remained fairly stable in 2015 and there was a growth in the business customers segment. In the coming years, we aim to further stabilize our customer base and grow from there, both in the consumer and business markets. We will focus on long-term, sustainable relationships with our customers based on mutual benefit. This means we will help our customers increase their energy efficiency, thus reducing both their environmental footprint and their energy costs.

Vattenfall has the intention to centralise all activities relating to trading and power plant optimisation in one central Continental hub in Hamburg to stay competitive in the energy commodity market. Amsterdam will be a regional satellite of the Hamburg hub. As part of this intention, jobs will be transferred from Amsterdam to Hamburg. The decision to centralise is subject to co-determination by the central workers council in the Netherlands.

We are confident we will be able to implement the necessary changes needed to tackle the current challenges while seizing the opportunities. And we remain convinced that Nuon will contribute to the realisation of Vattenfall's strategic ambitions without losing sight of the interests of our Dutch stakeholders.

#### A final word

Despite a continuing challenging market environment in 2015 we see improved financial results compared to former years. Our focus on cost savings and continuous improvement has led to an increase of the result and a positive cash flow from operations. Without the commitment and hard work of our staff, we could not have achieved all that we have nor would we be in a position to overcome the challenges we face. We would therefore like to take this opportunity to express our gratitude to all our employees for their commendable work during an eventful and turbulent year.

# Composition of the Management and Supervisory Board

In January 2013, the Act on Management and Supervision took effect. This legislation introduced a limitation on the number of Board positions, as well as Management Board positions held by an individual and target figures for a more even distribution of board seats between men and women. Currently there are no female members on the Management Board, which is mainly due to the small size of the board. The distribution of board seats between men and women in the Supervisory Board is in line with this Act. In the opinion of the Board, all members of the Board can be considered to be independent in the sense of best practice provision III.2.2 of the Dutch Corporate Governance Code ('the Code').

Amsterdam, 12 Mei 2016

The Management Board Peter Smink Martijn Hagens



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# **Consolidated accounts**

#### Consolidated income statement

Amounts in EUR million, 1 January - 31 December

	2015	20	14	Note
Net sales	2	,893	3,124	[5]
Other operating income		18	27	[6]
Cost of energy	- 1,900	- 2.034		[7]
Cost of goods and materials	- 114	- 114		
Employee compensation and benefit expenses	- 333	- 377		[8]
Amortisation and impairments of intangible assets	- 6	- 52		[13]
Depreciation and impairments of property, plant and equipment	- 182	- 516		[14]
Other operating expenses	- 321	- 353		[9]
Gross operating expenses	- 2	,856	- 3,446	
Own work capitalised		20	24	
Operating expenses	- 2	,836	- 3,422	
Participations in the results of associated companies and joint ventures		- 14	15	[15]
Operating result (EBIT)		61	- 256	
Financial income		2	4	[10]
Financial expenses		- 6	- 13	[11]
Result before tax		57	- 265	
Income tax expense		- 13	74	[12]
Result for the year		44	- 191	
Attributable to:				
- Nuon shareholders		44	-191	
- Non-controlling interest		-	-	



# Consolidated statement of comprehensive income

Amounts in EUR million, 1 January - 31 December

44			
		- 191	
	- 269		
	170		
	-		
	25		
- 30		- 74	
	2		
2		2	
	- 3		
	1		
-		- 2	
16		- 265	
16		-265	
-		-	
	- 30	- 269 170 - 25 - 30 2 2 2	- 269 170 - 25 - 30 - 74  2 2 2 2 2 16 - 265



# Consolidated balance sheet

Amounts in EUR million, as at 31 December

#### Assets

	2015	201	4	Note
Non-current assets				
Intangible assets	45	43		[13]
Property, plant and equipment	2,502	2,499		[14]
Participations in associated companies and joint ventures	56	89		[15]
Other shares and participations	21	21		[15]
Derivative assets	137	140		[17]
Deferred tax assets	324	331		[25]
Other non-current receivables	40	37		[16]
Total non-current assets	3,12	5	3,160	
Current assets				
Inventories	219	231		[18]
Trade receivables and other receivables	2,057	1,791		[19]
Derivative assets	636	647		[17]
Current tax assets	23	4		[19]
Short-term investments	1	7		[20]
Cash and cash equivalents	109	527		[20]
Total current assets	3,04	5	3,207	
Asset held for sale	2	0	55	[27]

Total assets 6,190 6,422



# Consolidated balance sheet

Amounts in EUR million, as at 31 December

### **Equity and liabilities**

	2015	2015 2014		
Equity attributable to Nuon shareholders				
Share capital	684	684		
Share premium	2,797	2,797		
Reserve for cash flow hedge	- 137	- 107		
Currency translation reserve	5	3		
Other reserves	- 722	- 531		
Result for the year	44	- 191		
Total equity attributable to Nuon shareholders	2,67	1	2,655	
Equity attributable to non-controlling interests		-	-	
Total equity	2,67	1	2,655	[21]
Non-current liabilities				
Interest-bearing liabilities	25	26		[22]
Provisions	73	101		[24]
Derivative liabilities	183	191		[17]
Deferred tax liabilities	1	1		[25]
Finance lease payable	1	1		[28]
Other non-interest-bearing liabilities	158	161		[23]
Total non-current liabilities	44	1	481	
Current liabilities				
Trade payables and other liabilities	2,193	1,698		[26]
Derivative liabilities	643	451		[17]
Interest-bearing liabilities	196	1.094		[22]
Provisions	30	43		[24]
Total current liabilities	3,06	2	3,286	
Liabilities directly associated with asset held for sale	1	6	-	[27]
Total equity and liabilities	6,19	0	6,422	



# Consolidated statement of cash flows

Amounts in EUR million, 1 January - 31 December

	201	5	2014		Note
Operating activities Result before tax		F.7		265	
Adjustments for:		57		- 265	
Financial income and expenses		4		9	[10,11]
Participations in the results of associated companies and joint ventures		14		- 15	[15]
Depreciation, amortisation and impairments		188		568	
Changes in provisions and other		- 20		- 3	[13,14]
Fair value movements derivatives				251	
Fall Value Hioverherits derivatives		158		251	
Changes in working capital					
Inventories	11		95		[18]
Trade receivables and other receivables	- 266		- 202		[19]
Trade payables and other liabilities	494		59		[26]
Total changes in working capital		239		- 48	
Cash flow from operations		640		497	
Casil flow from operations		040		437	
Financial expenses paid	3		- 2		
Financial income received	-		1		
Dividends received from associated companies and joint ventures	1		2		[15]
Income tax paid	- 20		- 19		
Total		- 16		- 18	
Cash flow from operating activities		624		479	
Investing activities					
Investments in property, plant and equipment	- 194		- 194		[14]
Investments in intangible assets	- 8		- 8		[13]
Investments in other shares and participations	- 2		- 5		[15]
Loans granted	- 5		- 6		[10]
Proceeds from sale of other shares and participations			4		[15]
Repayment of capital associated companies and joint ventures	18		9		[15]
Proceeds from sales of (assets of) subsidiaries	55				[13]
Cash flow from investing activities		- 136		- 200	
Financing activities					
Changes in short-term investments	6		12		
New interest-bearing debt	1		132		
Repaid interest-bearing debt	- 852		- 42		
Payment dividend liability class A shares	- 62		- 41		
Cash flow from financing activities		- 907		61	
Cash flow for the year		- 419		340	
Cach and each could plante at start of view	F27		107		
Cash flow for the ways	527		187		
Cash flow for the year	- 419		340		
Net foreign exchange difference	4		-		
Cash and cash equivalents attributable to assets held for sale	- 3		-		
Cash and cash equivalents at end of year		109		527	



#### Consolidated statement of changes in equity

Amounts in EUR million

#### Equity attributable to shareholders<sup>1</sup>

	Equity a	ittributable	to snarenoider	3.					
		Reserve	Currency			Unappropriated		Non-	
	Share	Share	for cash	translation	Other	profit for the		controlling	
	capital	premium	flow hedges <sup>2</sup>	reserve	reserves <sup>3</sup>	year <sup>4</sup>	Subtotal	interest	Total
As at 1 January 2014	684	2,797	- 33	1	- 110	- 419	2,920	-	2,920
Profit appropriation 2013: dividend	-	-	-	-	-	-	-	-	
Profit appropriation 2013: added to other reserves	-	-	-	-	- 419	419	-	-	-
Result for the year	-	-	-	-	-	- 191	- 191	-	-191
Other comprehensive income	-	-	- 74	2	- 2	-	- 74	-	- 74
Comprehensive income 2014	-	-	- 74	2	- 2	- 191	- 265	-	- 265
As at 31 December 2014	684	2,797	- 107	3	- 531	- 191	2,655		2,655
Profit appropriation 2014: dividend	-	-	-	-	-		-	-	
Profit appropriation 2014: added to other reserves	-	-	-	-	- 191	191 -	-	-	
Result for the year		-	-	-	-	44	44	-	44
Other comprehensive income	-	-	- 30	2	-	-	- 28	-	- 28
Comprehensive income 2015	-	-	- 30	2	-	44	16	-	16
As at 31 December 2015	684	2,797	- 137	5	- 722	44	2,671	-	2,671

<sup>1)</sup> For further information in regard to equity attributable to shareholders, please refer to note [21].
2) The reserve for cash flow hedges and currency translation reserve cannot be distributed. The negative reserve for cash flow hedges lowers the distributable reserves accordingly.
3) Other reserves include a reserve for actuarial gains and losses on pension provisions for an amount of EUR -5 million.

<sup>4)</sup> During the year 2015, no dividends were distributed to class B shareholders.



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### **Note 1 Company information**

N.V. Nuon Energy is a public limited liability company, registered in Amsterdam, the Netherlands. The most significant activities of Nuon and its subsidiaries comprise the production and supply of electricity, gas, heat and cooling to customers in the Netherlands, as well as a broad portfolio of energy-saving products and services.

'We', 'Nuon', 'the company', 'Nuon Energy group', 'the group' or similar expressions are used in these consolidated accounts as a synonym for N.V. Nuon Energy and its subsidiaries. N.V. Nuon Energy originated in 2009 from the unbundling of former parent company N.V. Nuon into a production and supply company, N.V. Nuon Energy, and a grid company, Alliander N.V.

On 1 July 2009, Vattenfall AB, owned by the Swedish government, acquired 49% of the shares of N.V. Nuon Energy. On 1 July 2011, 1 July 2012 and 1 July 2013, Vattenfall acquired respectively 15%, 3.04% and 11.96% of the shares in accordance with the 'shareholders agreement'. Vattenfall acquired the remaining 21% of the shares on 1 July 2015, as a result Vattenfall is now the sole shareholder of N.V. Nuon Energy. As Vattenfall effectively gained operational control over Nuon on 1 July 2009, the financial data of Nuon have been included in the consolidated accounts of Vattenfall since then.

These consolidated accounts for the financial year 2015 are authorised for publication by the Management Board and Supervisory Board on 12 May 2016. Subsequently, these consolidated accounts are scheduled to be adopted by the general meeting of shareholders on 12 May 2016.

As the company income statement for 2015 of N.V. Nuon Energy is included in the consolidated accounts, a condensed income statement has been disclosed in the company accounts in accordance with Section 402, Book 2, of the Dutch Civil Code

# Note 2 Accounting policies Conformity with standards and regulations

The consolidated accounts of Nuon have been prepared in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as well as the interpretations issued by the IFRS Interpretations Committee (IFRIC) as endorsed by the European Commission for application within the EU.

#### **Basis of measurement**

Assets and liabilities are reported at cost or amortised cost, with the exception of financial assets and liabilities recognised at fair value through profit or loss, all derivatives and inventories held for trading, which are measured at fair value.

#### **Functional and presentation currencies**

The functional currency is the currency of the primary economic environment in which each entity operates. Nuon's functional and presentation currency is the euro, which is also the presentation currency of the consolidated and company accounts.

Unless stated otherwise, all amounts reported in these consolidated accounts are in millions of euros.

#### **Estimations and assessments**

Preparation of the consolidated accounts in accordance with IFRS requires the company's Management Board to make estimations and assessments as well as to make assumptions that affect the application of the accounting policies and the reported amounts of assets, liabilities, income and expenses. Assessments made by the company's Management Board, when applying IFRS, that have a material effect on the consolidated accounts, and estimations that may result in substantial adjustments to the following year's consolidated accounts, are described in greater detail in note [3] to the consolidated accounts.

#### **Accounting policies**

The accounting policies of Nuon have been applied consistently for all periods presented in the consolidated accounts.

# New IFRSs and interpretations effective as of 2015

The new standards and amendments to standards and interpretations described below, and endorsed by the EU, are applicable for Nuon and effective as of the 2015 financial year:

IFRIC 21 – Levies. The interpretation clarifies when a liability for levies should be recognised. Levies are fees and taxes charged to companies by governmental authorities in accordance with laws and regulations, except income taxes, penalties and fines. The interpretation clarifies that a liability should be recognised when a company has an obligation to pay due to a past event. The interpretation does not have any significant effect on Nuon's consolidated accounts:



- Amendments to IAS 19 Defined Benefit Plans:
   Employee Contributions, entail clarifications on how contributions to a pension plan from employees or third parties should be recognised. The amendments are not applicable for Nuon because Nuon has defined contributions plans;
- New standards and amendments to standards and interpretations that are not applicable to Nuon and therefore do not have impact on the financial position and performance of Nuon or disclosures are not disclosed in detail.

#### New IFRSs and interpretations not yet adopted

New standards, amendments to standards and interpretations endorsed by the EU as per 31 December 2015, which are effective as of the 2016 financial year and which have not been applied prospectively:

- Amendments to IAS 1 Disclosure initiative encourage companies to exercise professional judgement when determining which information to be presented in the financial statements. The amendments clarify that the materiality aspect shall be applied for the report as a whole and that professional judgement will be exercised in determining where and in which order financial information is to be presented. The amendments and clarification enable Nuon to reduce non-essential information in the financial statements;
- Amendments to IFRS 11 Guidance for clarifying that when a part-owner of a joint operation acquires a business as defined in IFRS 3, the acquirer shall apply IFRS 3 when accounting for the acquisition. The change will not have any significant effect on Nuon's financial statements.

New standards, amendments of standards and interpretations issued by IASB/IFRIC, which are applicable for Nuon and had not yet been endorsed by the EU at 31 December 2015:

IFRS 9 – Financial Instrument pertains to recognition of financial assets and liabilities and replaces IAS 39 – Financial Instruments: Recognition and Measurement.
 As in IAS 39, financial assets are classified in various categories, of which certain assets are measured at amortised cost and others at fair value. IFRS 9 introduces other categories than those referred to in IAS 39. IFRS 9 also introduces a new model for impairment of financial assets. One aim of the new model is that credit losses shall be recognised earlier than according to IAS 39. Financial liabilities are in essence treated the same in IFRS 9 and IAS 39. However, for liabilities recognised at fair value, the portion of the change in fair value that is attributable to own credit risk is to be reported in other

- comprehensive income instead of through profit or loss, insomuch as this does not cause an inconsistency in the reporting. The model for hedge accounting may lead to a situation in which additional economic hedging strategies may meet the requirements for hedge accounting in IFRS 9. Nuon is evaluating the effects of the new standard. Provided endorsement by the EU, IFRS 9 is expected to be effective as from 2018:
- IFRS 14 Regulatory Deferral Accounts: Is an interim standard entailing that an entity that conducts rate regulated activity, for example an operation whose income or profitability is regulated in some way, may account for regulatory deferral account balances upon initial adoption of IFRS. Entities that already report in accordance with IFRS may not apply IFRS 14. Pending a new standard for reporting of rate regulated activities, the EU has decided to not proceed with the endorsement process for IFRS 14;
- IFRS 15 Revenue from Contracts with Customers: IFRS
  15 is a new revenue recognition model that provides
  a single, principles-based standard for all revenue
  recognition, regardless of the type of transaction or
  sector. IFRS 15 supersedes all previously issued standards
  and interpretations that address revenue recognition,
  including IAS 11, IAS 18, IFRIC 13, IFRIC 15 and IFRIC 18.
   IFRS 15 is expected to be effective as from 2018. Nuon is
  evaluating the effects of the new standard;
- IFRS 16 Leases is a new standard for reporting leases
  that requires lessees to recognise assets and liabilities for
  all leases unless the lease term is 12 months or less or
  has a low value. Reporting for the lessor will essentially be
  unchanged. IFRS 16 replaces IAS 17 "Leases" along with
  the accompanying interpretations IFRIC 4, SIC-15 and SIC27. IFRS 16 is expected to be effective as from 2019;
- Amendments to IAS 7 Statement of Cash Flows are part of the Disclosure Initiative and entail clarification and extension of disclosures about cash flow pertaining to financial liabilities. The amendments to IAS 7 are expected to be effective as from 2017;
- Amendments to IAS 12- Income Taxes entail a clarification that temporary differences arise in the fair value of financial instruments even if the company intends to hold these to maturity. The amendments to IAS 12 are expected to be effective as from 2017;
- New standards and amendments to standards and interpretations that are not applicable to Nuon and therefore do not have impact on the financial position and performance of Nuon or disclosures are not disclosed in detail.



#### Principles for consolidation Subsidiaries

The consolidated accounts comprise the financial data of Nuon and its subsidiaries. Subsidiaries are companies over which Nuon has control. Control is achieved when the group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Nuon considers all relevant factors and circumstances in assessing whether it has power over an investee, including direct or indirect voting or similar rights, potential voting rights and contractual arrangements. Nuon re-assesses whether or not it controls an investee, if facts and circumstances indicate that there are changes to one or more of the elements of control.

The assets, liabilities and results of subsidiaries are fully consolidated. The results of consolidated subsidiaries that have been acquired during the year are consolidated as of the date Nuon effectively acquired control over these subsidiaries. Consolidation of these subsidiaries ceases as of the moment Nuon no longer controls the subsidiary.

The acquisition method is applied in the case of an acquisition of a subsidiary by the group. The purchase price of an acquisition consists of the fair value of the assets transferred, the equity instruments that were issued and the assumed or acquired liabilities. The identifiable assets and liabilities and contingent liabilities that are acquired are initially recognised at fair value at the date of acquisition, irrespective of the amount that is attributable to non-controlling interests.

Intercompany transactions, balance sheet items and unrealised gains on transactions with and between subsidiaries are eliminated. Unrealised losses are also eliminated, unless the transaction gives rise to the recognition of impairment charges.

Where applicable, the accounting policies of subsidiaries have been adjusted in order to ensure the consistent application of accounting policies across the group.

#### Associated companies and joint ventures

Associated companies are entities over which Nuon has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

Joint arrangements are agreements by which Nuon, together with one or more parties, conducts activities that are

controlled jointly by all parties involved. Joint arrangements are classified as a joint operation or joint venture. A joint operation entails that the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. A joint venture entails that the parties that have joint control of the arrangement have rights to the net assets of the arrangement.

The considerations made in determining significant influence or joint arrangements are similar to those necessary to determine control over subsidiaries.

Investments in associated companies and interests in joint ventures are accounted for using the equity method. Initial measurement is at cost. The carrying amount of the associated company or the joint venture includes the goodwill paid at the date of acquisition of the associated company or conclusion of the joint venture and Nuon's share in the movements in the equity of the associated company or joint venture after the date of the transaction. In the case that the (accumulated) losses exceed the carrying amount, these losses are no longer recognised unless Nuon has the obligation or has made payments to make up these losses. In this case, a provision is recognised.

In a joint operation, the respective owners recognise in relation to their interest in the joint arrangement:

- Their assets and liabilities as well as their respective share of assets and liabilities held or incurred jointly;
- Revenue from the sale of their respective shares of the output of the joint operation and their share of the revenue from the sale of the output of the joint operation; and
- Their expenses, including the share of any expenses incurred jointly.

Unrealised gains on transactions between the group and its associated companies or joint arrangements are eliminated on a pro rata share of the interest of the group in the associated company or joint arrangements. Unrealised losses are also eliminated, unless the transaction gives rise to the recognition of impairment charges. If appropriate, the accounting policies of associates and joint arrangements are adjusted in order to assure a consistent application of accounting policies.

#### Scope of consolidation

The significant subsidiaries, associates and joint ventures are listed in note [30]. The information on the equity interests as referred to in sections 379 and 414, Book 2, Part 9 of



the Dutch Civil Code has been filed separately with the Amsterdam Trade Register.

#### Foreign currency translation

# Translation of transactions and balance sheet items denominated in foreign currency

Transactions denominated in foreign currency are translated into the functional currency at the exchange rates prevailing at that time. Monetary assets and liabilities in foreign currency are translated at the exchange rates as at the reporting date. Foreign currency exchange differences resulting from the settlement of transactions denominated in foreign currency or the translation at the reporting date are recognised in the income statement unless these exchange gains or losses are accounted for as cash flow hedges or net investment hedges in a foreign entity. Foreign currency exchange differences on non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

# Translation differences regarding the balance sheet positions and results of foreign subsidiaries

The assets and liabilities of subsidiaries of which the functional currency differs from the euro are translated at the exchange rate at the reporting date, whereas the results are translated at the average exchange rate for the period. The resulting exchange rate differences are recognised in *Other comprehensive income* and included in the *Currency translation reserve* within *Equity*.

Foreign currency exchange differences resulting from the translation of net investments in foreign entities, loans and other currency instruments that are used as hedges of net investments are recognised in *Other comprehensive income* and included in *Equity*. If a foreign entity is sold, the corresponding exchange rate differences are recognised in the income statement as part of the result on the sale.

#### Assets held for sale

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sales transaction rather than through continuing use. The assets are valued at the lower of their carrying amount and fair value less costs of disposal and are not subject to amortisation or depreciation.

Assets (and liabilities) held for sale are classified as current assets (current liabilities) if the sale transaction is expected to be settled within twelve months after the reporting date.

#### **Net sales**

Net sales comprises the following components:

- Supply of goods electricity, gas, heating and cooling: net sales from electricity, gas, heating, cooling and other energy-related products are recognised at the moment of supply to the customer, when the sales price has been agreed and the receipt of the sales proceeds can be reasonably assumed. Value-added taxes (VAT) and regulating energy taxes (RET) are not included in net sales:
- Supply of goods heating equipment and other equipment: net sales from the supply of heating and other equipment are recognised at the moment of supply or installation, when practically all risks and rewards with regard to the ownership have been transferred, the sales price has been agreed and the receipt of the sales proceeds can be reasonably assumed;
- Work in progress: this encompasses the proceeds from construction activities on behalf of third parties. Sales are determined based on the percentage of completion method;
- Income from operating leases: these proceeds are recognised on a straight-line basis over the term of the lease:
- Delivery of service/maintenance contracts: the amounts received for maintenance contracts are allocated to the periods to which they relate;
- Amortisation of construction contributions: please refer to the specific accounting policies for this item;
- Services to external parties such as activities of the Customer Service Center. Amounts received are allocated to the periods in which the service is provided.

#### Cost of energy

Cost of energy represents the direct and indirect expenses attributable to the supply of power to Nuon's customers, including the cost of electricity purchased from third parties and the raw materials used for the generation of power and heat.

#### **Commodity contracts**

Fair value movements of energy commodity contracts and net results of hedging instruments are included in *cost of energy*. This item consists of the following categories:

 Nuon actively trades in oil, gas, coal, biomass, emission allowances and energy commodity contracts and in options and swaps within set boundaries and risk limits.
 The trading portfolio is valued at fair value and fair value movements on the open energy commodity positions are recognised in the income statement;



- Nuon uses energy commodity contracts for the physical sale and purchase of raw materials and energy. Optimisation takes place due to uncertainties with regard to future production and, consequently, the expected and contracted purchases, sales and production deviate from the actual purchases, sales and production. These contracts are recognised at fair value and hedge accounting is applied where this is possible;
- Nuon uses derivatives, such as energy commodity contracts, swaps and options, in order to hedge financial risks (mainly price risks) of sales contracts.
   These contracts are recognised at fair value and hedge accounting is applied where this is possible;
- The non-effective part of hedges: Nuon uses commodity contracts in order to hedge price and other risks that arise from the future expected sales of electricity and gas and from the purchases necessary for covering the generation of power or the sourcing of sales. These contracts are designated as cash flow hedges, when the effectiveness tests demonstrate that the hedges, or part of the hedges, are highly effective. A hedge is highly effective when the result of effectiveness test is within a range of 80% 125%. If this is the case the fair value movements of the non-effective parts of the cash-flow hedges are recognised in the income statement. If the hedge is not highly effective then the derivative is fully recognised in the income statement.

# Other operating income

Other operating income includes the result from the disposal of assets (including subsidiaries, joint ventures and associates) and dunning fees. The result from the disposal of assets relates to the net proceeds from the disposal and the carrying amount of the disposed asset. Gains and losses from the disposal of assets are presented as a net amount.

# Government grants, investment premiums and operating subsidies

Government grants, investment premiums and operating subsidies are recognised at fair value if there is reasonable certainty that the criteria for receiving the grant or premium are or will be met, and that the grant or premium will be received. Grants and premiums received relating to a noncurrent asset are recorded as a reduction of the asset.

Government grants and operating subsidies that do not relate to non-current assets are taken to income at the moment the associated costs are incurred.

#### Financial income and expenses

These items consist of the following:

- Interest income: this includes the interest income on financial interest-bearing assets being loans, receivables and cash and cash equivalents, determined using the effective interest method;
- Interest expense: this includes the interest expense on interest-bearing liabilities, determined using the effective interest method. In addition, expenses related to the time value of provisions are included. The costs of financing, such as costs of letters of credit, commitment fees, etc., are also reported under this item;
- Foreign exchange results: foreign exchange results arising from the translation of transactions denominated in foreign currencies and the translation of financial assets and liabilities and derivatives in foreign currencies are reported under this item. The exchange rate differences arising on cash flow hedges are initially recognised in Equity;
- Fair value movements of interest derivatives.

# **Intangible assets**

#### Goodwill

Goodwill is the amount by which the purchase price exceeds the fair value of the identifiable assets and liabilities and contingent liabilities of the subsidiaries, joint ventures or associates acquired. Goodwill paid on the acquisition of subsidiaries is classified under intangible assets. Goodwill paid on the acquisition of joint ventures and associated companies is part of the value of the joint venture or associated company involved. If the purchase price is lower than the fair value of the identifiable assets and liabilities and contingent liabilities (negative goodwill), this difference is recognised in the income statement.

The carrying amount of goodwill consists of historical cost less accumulated impairments. Impairment tests are performed annually in order to determine whether the value of the goodwill has to be impaired. The goodwill is taken into account in the determination of the results on the disposal of entities or cash-generating units.

#### Concessions, permits and licences

Concessions, permits and licences are valued at historical cost less accumulated amortisation and accumulated impairments. These assets are amortised over their estimated useful life, using the straight-line method. The estimated useful lives of the concessions, permits and licences are between 1 and 60 years.



#### Research and development

Investments in research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, are recognised in the income statement as incurred. Development activities involve a plan or design for the production of new or substantially improved products and processes. Development investments are capitalised only if these costs can be measured reliably, the product or process is technically and economically feasible, future economic benefits are probable and Nuon intends to, and has sufficient resources to, complete development and to subsequently use or sell the asset. Capitalised investments are measured at cost less accumulated amortisation and accumulated impairment losses. Cost includes the cost of materials, direct labour, overhead costs that are directly attributable to the preparation of the asset for its intended use and, if applicable, borrowing costs. Other development investments are recognised in the income statement as incurred.

#### Property, plant and equipment

The item *Property, plant and equipment* is subdivided into the following categories:

- Land and buildings;
- Plants and other technical installations;
- Equipment, tools and fixtures and fittings;
- Construction in progress.

Property, plant and equipment are measured at historical cost less accumulated depreciation and impairments. Historical cost includes all expenditure directly attributable to the purchase of property, plant and equipment or the production of property, plant and equipment for own use. The cost of assets produced for the company's own use includes the direct costs of materials used, labour and other direct production costs attributable to the production of property, plant and equipment and the costs required to bring the assets into their current operational condition. The costs of loans associated with the purchase and/or construction of property, plant and equipment are capitalised if the asset is identified as a qualifying asset.

Costs incurred after the date on which the asset has been taken into use are only capitalised as property, plant and equipment if it can be assumed that these costs will generate future economic benefits and when these costs can be measured reliably. Depending on the circumstances, these costs form part of the carrying amount of the asset involved or are capitalised separately. Maintenance expenditure is charged directly to the income statement in the year these costs are incurred.

Historical cost also includes the net present value of the estimated costs of dismantling, site restoration and returning land to its original condition as far as there is a legal or constructive obligation to do so. These costs are capitalised at the moment of acquisition or at a later date when the obligation arises. In both cases, the capitalised costs are depreciated over the expected remaining useful life of the asset involved.

Property, plant and equipment are depreciated over the expected useful lives of the various components of the asset involved, taking account of the expected residual value, using the straight-line method.

The useful lives of the asset categories are as follows:

- Land is not depreciated;
- Buildings: 25-50 years;
- Plants and other technical installations: 5-40 years for combined heat and power (CHP) installations, 5-40 years for hydro power installations, 10-20 years for wind power installations;
- Equipment, tools and fixtures and fittings: 5-10 years;
- Construction in progress is not depreciated.

The expected useful lives, residual values and depreciation methods are reviewed annually and adjusted when deemed necessary. Gains or losses on disposals are determined based on the sales proceeds and the carrying amount on the date of the disposal.

#### **Impairments**

Assessments are made throughout the year for any indication that an asset may have decreased in value. If there is an indication of this kind, the asset's recoverable amount is estimated. For goodwill and other intangible assets with an indefinite useful life and for intangible assets that are still not ready for use, the recoverable amount is calculated at least annually or as soon as there is an indication that an asset has decreased in value. If the essentially independent cash inflow for an individual asset cannot be established for the assessment of any need for impairment, the assets must be grouped at the lowest level where it is possible to identify the essentially independent cash inflow (a so-called cash-generating unit). An impairment loss is reported when an asset or cash-generating unit's reported value exceeds the recoverable amount. Any impairment loss is recognised in the income statement.

Impairments of cash-generating units are initially allocated to the goodwill of these cash-generating units and are subsequently allocated on a pro rata basis to the carrying



amount of the other assets of the cash-generating unit. The structure of the cash-generating units is unchanged compared to the preceding year.

The recoverable amount is the higher of fair value less costs of disposal and value in use. When calculating value in use, the future cash flow is discounted by a discounting factor that takes into consideration risk-free interest and the risk associated with the specific asset. For an asset that does not generate cash inflow independently of other assets, the recoverable amount is calculated for the cash-generating unit to which the asset belongs.

Impairment losses on goodwill are never reversed. Impairment losses on other assets are reversed if a change has occurred in the assumptions that formed the basis for the calculation of the recoverable amount. An impairment loss is reversed only if the asset's carrying amount after reversal does not exceed the carrying amount that the asset would have had if the impairment loss had not been recognised.

#### Financial instruments General

IFRS requires that financial assets, which include derivative commodity contracts for trading purposes, are classified in one of the following categories: at fair value through profit or loss, held-to-maturity, loans and receivables and available-forsale. Financial liabilities, which include derivative commodity contracts for trading purposes, have to be classified in one of the following categories: at fair value through profit or loss, or other financial liabilities. The classification depends on the purpose for which the financial assets and liabilities were acquired. Management determines the classification of financial assets and liabilities at initial recognition.

Financial assets are derecognised when the rights to receive cash flows from the asset have expired or have been transferred and Nuon has transferred substantially all risks and rewards of ownership. Financial assets and liabilities are offset and the net amount is reported in the balance sheet when there is a current legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

#### Financial assets

**Financial assets at fair value through profit or loss**Financial assets at fair value through profit or loss are
financial assets held for trading and are recognised on the
trade date. A financial asset is classified in this category if

acquired principally for the purpose of selling in the short term. Derivatives are categorised as held for trading unless they are designated as effective hedging instruments as defined by IAS 39. Financial assets carried at fair value through profit or loss are initially recognised at fair value and are subsequently carried at fair value. Transaction costs are expensed in the income statement.

Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within *Cost of Energy* or *Financial income* or *expenses* in the period in which they arise. Classification depends on the nature of the derivative contract (e.g. commodity contract or foreign exchange contract).

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or floating receipts that are not quoted in an active market. They are included in current assets, except for instruments with maturities of more than 12 months after the end of the reporting period, which are classified as non-current assets. Nuon's loans and receivables comprise Other non-current receivables, Trade receivables and other receivables, Cash and cash equivalents and Short-term investments in the balance sheet (notes [16], [19] and [20]). Loans and receivables are initially recognised at fair value adjusted for transaction costs. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

#### Available-for-sale financial assets

Financial assets that are available for sale are carried at fair value on the balance sheet, with changes in value recognised in *Other comprehensive income*. On the date that the assets are derecognised from the balance sheet, any previously recognised accumulated gain or loss in *Other comprehensive income* is transferred to the income statement. Holdings in listed companies are measured based on the share price on the balance sheet date. *Other shares and participations* (note [15]) for which there are no balance sheet date quotations and for which a fair value cannot be established are valued at cost, after taking accumulated impairment losses into account.

#### Impairment of financial assets carried at amortised cost

Nuon assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets requires impairment. A financial asset is impaired if there is objective evidence of impairment as a result of one or more events impacting the estimated



future cash flows of the financial asset that can be reliably estimated. Nuon uses criteria indicating the creditworthiness of the borrower to determine whether there is objective evidence of an impairment loss. The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement. Previously recognised impairments may be reversed following changed conditions and/or changed estimates.

#### **Financial liabilities**

#### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss are financial liabilities held for trading and are recognised on the trade date. A financial liability is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are categorised as held for trading unless they are designated as effective hedging instruments in accordance with IAS 39. Financial liabilities carried at fair value through profit or loss are initially recognised at fair value and are subsequently carried at fair value. Transaction costs are expensed in the income statement.

Gains or losses arising from changes in the fair value of the financial liabilities at fair value through profit or loss category are presented in the income statement within *Cost of Energy* or *Financial income or expenses* in the period in which they arise. Classification depends on the nature of the derivative contract (e.g. commodity contract or foreign exchange contract).

#### Other financial liabilities

This category includes interest-bearing and non-interest-bearing financial liabilities that are not held for trading. They are included in current liabilities, except for liabilities with maturities greater than 12 months after the end of the reporting period, which are classified as non-current liabilities. Nuon's other financial liabilities comprise *Interest-bearing liabilities* and *Trade payables and other liabilities* in the balance sheet (notes [22] and [26]). Other financial liabilities are initially recognised at fair value adjusted for transaction costs and are subsequently carried at amortised cost using the effective interest method.

# Derivatives and hedge accounting General

Nuon uses different types of derivative instruments (forwards, futures and swaps) to hedge various financial risks (e.g. currency risks and electricity and fuel price risks).

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The fair values are derived from market prices that are listed in active markets or by using comparable recent market transactions or valuation methods, e.g. discounted cash flow models and option pricing models if there is no active market. The fair value also includes counterparty credit risk and/or own non-performance risk.

A derivative contract is classified as either current or noncurrent in the balance sheet based on the delivery month of the derivative contract.

# Accounting for the movements in fair value of derivatives

The accounting treatment for the movements in fair value of derivatives depends on whether the derivative is designated as held for trading purposes or as a hedging instrument. In principle, all fair value movements of derivatives are recognised in the income statement, except when cash flow hedge accounting is applied.

#### Commodity contracts

Nuon uses energy commodity contracts for oil, gas, coal, biomass, emission allowances and electricity for the purpose of the production, sale and purchase of energy. The majority of these contracts, which can be settled as derivatives, are valued at fair value through profit or loss. Hedge accounting is applied for these contracts if possible.

#### Derivatives used for hedging

Nuon uses derivatives to hedge foreign exchange risks on assets and liabilities, and cash flow risks arising from energy commodity contracts. Nuon only applies cash flow hedge accounting. These hedge transactions hedge the risk of movements in (future) cash flows that may affect profit or loss. The hedges are attributable to a specific risk that is related to a balance sheet item or a future transaction that is highly probable. The effective part of the changes in the fair value of the hedge is recognised in other comprehensive income ('OCI') in the hedge reserve. For highly effective hedges, the non-effective part is taken to the income statement. If the hedge is not highly effective, no hedge accounting can be applied and fair value movements of derivatives are recognised in the income statement from the moment the hedge is no longer highly effective. The accumulated amounts that are taken to OCI are recycled to the income statement in the same period in which the hedged transaction is recognised in the income statement. However, if an anticipated future transaction that is



hedged leads to the recognition of a non-financial asset or liability, the accumulated value movements of the hedges are included in the initial measurement of the asset or liability involved. If a hedge ceases to exist, or is sold, or if the criteria for hedge accounting are no longer being met, the accumulated fair value movements are held in equity until the anticipated future transaction is recognised in the income statement. If an anticipated future transaction is no longer expected to take place, the accumulated fair value movements that were recognised in OCI are recycled to the income statement.

#### Fair value measurement

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices). Nuon reports mainly commodity derivatives and foreign exchange contracts in level 2.
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

For assets and liabilities that are recognised in the financial statements on a recurring basis, the group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

#### Leasing

# Leases where Nuon acts as lessor Finance leases

The lease is accounted as a finance lease in the event that all risks and rewards with regard to ownership of the assets have effectively been transferred to the lessee. The net present value of the lease payments, together with the residual value if appropriate, is recognised as the carrying amount on the balance sheet. The estimated residual values used in

the determination of Nuon's gross investment that are not guaranteed by parties other than the lessee are reviewed periodically. If the residual value is expected to be lower, the decrease of the finance lease receivables is charged directly to the income statement. The lease payments received are treated as repayments of, and interest payments on, the investment of Nuon in the lease. The interest income reflects the effective interest on Nuon's net investment.

#### Operating leases

In addition to finance leases, Nuon has concluded a number of operating leases for energy-related installations. Operating leases are leases that are not designated as finance leases and where the risks and rewards with regard to the ownership of the assets have not been effectively transferred, or not completely transferred, to the lessee.

The assets that are leased to third parties under operating leases are classified under the item Property, plant and equipment. The proceeds from operating leases are recognised in the income statement on a straight-line basis over the lease term.

# Leases where Nuon acts as lessee Finance leases

If all risks and rewards with regard to the ownership have effectively been transferred to Nuon, the contract is accounted for as a finance lease. In this case, an asset and a liability are recognised on the balance sheet at the lower of the fair value and the net present value of the future lease payments. The asset is depreciated over the shorter of the useful life of the asset and the term of the lease contract. Consequently, the lease payments are regarded as repayment of principal amounts and interest expenses for the counterparty (lessor). The interest expenses reflect the effective interest on the investment made by the lessor.

The assets that Nuon holds under finance leases are recognised as *Property, plant and equipment*. The corresponding lease obligations are recognised as non-current liabilities.

#### **Operating leases**

Operating leases are leases that are not classified as finance leases and where the risks and rewards with regard to the ownership of these assets have effectively not been transferred, or not completely transferred, to the lessee. The cost of operating leases is charged to the income statement.



#### **Inventories**

#### General

Inventories, except for coal, oil, gas, biomass and emission allowances inventories, are valued at the lower of cost and net realisable value. These inventories consist of raw materials and consumables, inventories in process of production, finished goods and spare parts. The cost of inventories is determined by using the weighted average cost method. Net realisable value is determined using the estimated sales price under normal operating circumstances, less the estimated selling costs. In contrast to the above, coal, oil and gas inventories are valued at fair value less coststo-sell, as these inventories form part of the trade position in this type of commodity. Movements in the fair value of coal, oil and gas inventories are recognised in the income statement in the period in which the movement takes place.

#### **Emission allowances**

With regard to the accounting for emission allowances, a distinction is made between emission allowances designated for own use, necessary to cover the number of rights required for the actual emissions, and emission allowances that are held for trading purposes.

Emission allowances designated for own use are recognised at cost. When actual emissions exceed the volume of emission allowances available, a liability is recognised for the deficit and charged to the income statement, measured at market prices. These liabilities are subsequently carried at fair value (market price) until additional emission allowances are purchased to offset the deficit. Gains or losses arising from changes in the fair value of these deficits are presented in the income statement within *Cost of energy* in the period in which they arise.

The trading position in emission allowances is accounted for at market prices at the reporting date and changes are recognised directly in the income statement. The possibility of converting Certified Emissions Reductions (CERs) or Emissions Reduction Units (ERUs), into (European) emission allowances is taken into account for the trading positions in CERs and ERUs.

#### Cash and short-term investments

Cash and short-term investments comprise all liquid financial instruments with a maturity date at inception of less than three months. *Cash and cash equivalents* include cash at hand, cash held in bank accounts, cash held at banks through the cash pool of Vattenfall, short-term deposits held at Vattenfall, call money and other short-term deposits. Amounts owed to banks are only classified as cash and cash

equivalents when Nuon has the right to offset amounts owed and due held in bank accounts with the same banks and Nuon has the intention to use this right.

Amounts owed to credit institutions are reported under the item *Interest-bearing liabilities*.

#### Other non-interest-bearing liabilities

Contributions to construction and payments received from customers, property developers and local and regional governmental bodies for the costs incurred for heating infrastructure of new housing projects and industrial estates are initially measured at their fair value and recognised as *Other non-interest-bearing liabilities* on the balance sheet. *Other non-interest-bearing liabilities* are amortised over the expected useful lives of the assets involved.

#### Income taxes and deferred taxes

Deferred tax assets and liabilities that arise from temporary differences between the carrying amount in the consolidated accounts and the carrying amount for tax purposes are determined based on the corporate income tax rates that are currently applicable or will be applicable, based on current legislation, at the time of settlement of the deferred tax asset or liability. Deferred tax assets are only recognised if it can be reasonably assumed that sufficient future taxable income will be available. Deferred tax assets and liabilities are only offset if Nuon has a legal right to offset current tax assets and liabilities and the assets and liabilities relate to taxes that are levied by the same tax authority or governmental body. Deferred tax assets and liabilities are measured at nominal value.

The corporate income tax charge is determined based on the applicable rates for corporate income taxes and is measured at nominal (i.e. undiscounted) value. The effective tax rate is affected by permanent differences between the results for tax purposes and financial reporting purposes as well as the possibilities of the utilisation of tax losses carried forward, to the extent that no deferred tax assets can be recognised for these tax losses.

#### **Provisions**

#### Defined contribution pension plans

Defined contribution pension plans are post-employment benefit plans under which fixed fees are paid to a separate legal entity. There is no legal or constructive obligation to pay additional fees if the legal entity does not have sufficient assets to pay all benefits to the employees. Fees for defined contribution pension plans are reported as an expense in the income statement in the period they apply to.



#### Other long-term employee benefits

Other long-term employee benefits include plans, other than pension plans, that are not expected to be settled in full within 12 months after the end of the annual reporting period in which the employees render the related service. These plans consist of long-term sickness benefits, jubilee benefits, disability benefits for former employees, conditional bonuses and additional annual leave for older employees. These obligations have not been transferred to pension funds or insurance companies.

The obligation for other long-term employee benefits recognised in the balance sheet consists of the net present value of the vested benefits. If appropriate, estimates are used for example for future salary raises, employee turnover and similar factors. These factors are incorporated in the calculation of the provision. Changes in the provision resulting from changes in actuarial assumptions used and changes in the benefits are taken directly to the income statement.

The service costs attributable to the year of service and the accretion of interest to the provision are reported under the item *Employee compensation and benefit expenses* in the income statement.

#### **Termination benefits**

Termination benefits are benefits resulting from the decision of Nuon to terminate the employment contract before the retirement date, or resulting from the voluntary decision of an employee to accept an entity's offer of benefits in exchange for termination of employment. The nature and amount of the termination benefits are laid down in the Social Plan. The Social Plan is renegotiated periodically. A provision is only recognised when Nuon can no longer withdraw the offer of these benefits and has drawn up a detailed plan for the restructuring and has raised a valid expectation in those affected by starting the implementation of the plan or announcing the main features. The provision is measured at the present value of the expenditures expected to be required to settle the termination benefit obligation.

#### Other provisions

Provisions are recognised when:

- There is a legal or constructive obligation as at the reporting date, arising from events that occurred before the reporting date;
- It can be reasonably assumed that there will be an outflow of economic resources in order to settle the obligation;
- The obligation can be reliably estimated.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

# Policies for the consolidated statement of cash flows

The consolidated statement of cash flows is prepared in accordance with the indirect method. The movement in *Cash and cash equivalents* is derived from *Result before tax* according to the income statement. Exchange rate differences are eliminated as far as they do not lead to cash flows. In addition, non-cash transactions (such as finance leases) are excluded from the *Cash flows used in investing and/or financing activities*. The financial consequences of the acquisition or sale of subsidiaries, joint ventures and associates are shown separately in the *Cash flow from investing activities*. As a result, the cash flows presented do not necessarily reconcile with the movements in the items in the consolidated balance sheet.

The definition of *Cash and cash equivalents* used in the consolidated statement of cash flows and in the balance sheet includes bank overdrafts, if applicable, which are recognised under *Interest-bearing liabilities*.

# Note 3 Important estimations and assessments in the preparation of the consolidated accounts

Preparation of the consolidated accounts in accordance with IFRS requires the company's Management Board to make estimations and assessments as well as to make assumptions that affect the application of the accounting policies and the reported amounts of assets, liabilities, income and expenses. The estimations and assessments are based on historic experience and other factors that seem reasonable under current conditions. The results of these estimations and assessments are then used to establish the reported values of assets and liabilities that are not otherwise clearly documented from other sources. The final outcome may deviate from the results of these estimations and assessments. The estimations and assessments are revised on a regular basis. The effects of changes in estimations are reported in the period in which the changes were made if the changes affected this period only, or in the period the changes were made and future periods if the changes affect both the current period and future periods. Important estimations and assessments are described below.



# Impairment testing for intangible assets and property, plant and equipment

Nuon has reported substantial values in the balance sheet regarding intangible assets and property, plant and equipment. These are tested for impairment in accordance with the accounting policies described in note [2] to the consolidated accounts, *Accounting policies*. The recoverable amount for cash-generating units is determined by calculating the value in use or fair value less costs of disposal. These calculations require certain estimates to be made regarding future cash flows and other assumptions for example, on the required rate of return.

For 2015, Nuon has reported impairment losses to the amount of EUR 10 million (2014: EUR 380 million). These impairment losses are further described in note [14] to the consolidated accounts.

### **Employee benefits and other provisions**

For provisions, such as environmental restoration provisions, provisions for onerous contracts, personnel-related provisions for non-pension purposes, provisions for tax and legal disputes or other provisions, a discount rate of 2.8% (2014: 2.3%) was used for long-term provisions and 0.3% (2014: 0.5%) for short-term provisions.

For further information on these provisions, see note [24] to the consolidated accounts.

### Income taxes and deferred taxes

Nuon reports deferred tax assets and liabilities that are expected to be realised in future periods. In calculating these deferred taxes, certain assumptions and estimates must be made regarding future tax consequences pertaining to the difference between assets and liabilities reported on the balance sheet and their corresponding tax values. The deferred tax assets and liabilities are measured based on the business plan for the coming five years for Nuon's units and on the assumption that future earnings after five years will be consistent with the business plan, that applicable tax laws and tax rates will be unchanged in the countries in which Nuon is active, and that applicable rules for exercising tax loss carry forwards will not be changed. Nuon also reports future expenses arising from ongoing tax audits or tax disputes under Provisions. The outcome of these may deviate from the estimates made by Nuon.

For further information on taxes, see note [25] to the consolidated accounts.

### Held for sale

According to IFRS 5 Non-current Assets Held for Sale and Discontinued Operations, an entity shall classify a non-

current asset (or disposal group) as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continuing use. For that to be the case, certain criteria need to be fulfilled. The assets need to be available for immediate sale in their present condition subject only to usual and customary terms. Further, the sale must be highly probable, meaning that a plan for the disposal must have been prepared and approved at the appropriate level of management, an active program for the disposal must have been initiated and the asset must be marketed for sale at a price that is reasonable in relation to its current fair value. In addition, the sale should be expected to be completed within one year from the date of classification. For further information on non-current assets held for sale, see note [27] to the consolidated accounts.

#### Valuation of derivatives

Nuon uses energy commodity contracts for the purpose of the production, sale and purchase of energy or to hedge foreign currency risks or commodity risks. A number of these contracts include specific pricing and volumes clauses. In valuations of these contracts containing specific pricing and volumes clauses, the company's executive management must make certain estimations and assessments which could have a significant impact on Nuon's earnings and financial positions. For further information on the sensitivity of these contracts, see note [31] to the consolidated accounts.

#### Note 4 Acquired and divested operations

The following changes in consolidation are applicable for these consolidated accounts:

- In December 2015, Nuon dissolved its 50% interest in Nederstroom B.V.;
- In November 2015, Nuon dissolved its interest in Kraftwerkgeschellschaft Nuon Griesheim GmbH;
- In October 2015, Nuon sold its interest in Windpark Willem- Annapolder B.V.;
- In January 2015, Nuon solds its interest the production facilities in Utrecht and the primary heat grid in the Utrecht region;
- In April 2015, Nuon sold its interest in the heat pumps;
- In June 2014, Nuon sold its interest in the assets of Warmte Kracht Centrale Kleefse Waard VOF;
- In December 2014, Nuon sold its 25% interest in C.V. Wagendorp;

The changes in consolidation did not have a material impact on the results of Nuon.



### Note 5 Net sales

#### **Net sales**

	2015	2014
Electricity	1,100	1,217
Gas	1,328	1,395
Heating and other products	465	512
Total	2,893	3,124

# Note 6 Other operating income

#### Other operating income

	2015	2014
Other operating income	18	27
Total	18	27

Other operating income mainly relates to dunning fees received.

# Note 7 Cost of energy

#### **Cost of Energy**

- 231	- 264
- 1,412	- 1,642
- 257	- 128
	- 257

Total	- 1.900	- 2 034
Total	1,500	2,054

Cost of energy include the fair value movements of commodity derivatives. The total impact of these fair value movements was EUR 70 million negative in 2015 (2014: EUR 259 million positive). This EUR 70 million represents the net effect

of accounting for derivatives at fair value through profit or loss. It consists of the combined effects of settled derivatives and fair value changes during the year.



# Note 8 Employee compensation and benefit expenses

# Employee compensation and benefit expenses

	2015	2014
Wages and salaries	- 261	- 280
Social security contributions	- 29	- 31
Pension expenses	- 31	- 37
Termination benefit expenses	- 2	- 10
Other long-term employee benefit expenses	- 2	- 7
Other personnel expenses	- 8	- 12
Total	- 333	- 377

The number of employees (FTEs based on a 38-hour working week) is shown in the following table.

# Number of employees (FTEs)

	2015	2014
Average		
Employed FTEs	4,179	4,588
As at 31 December		
Employed FTEs	4,077	4,434
of which working in foreign countries	77	83

### Overview of total remuneration Key Personnel

Amounts in EUR thousand, 1 January - 31 December

	Manager	Management Board		ory Board	Tota	I
	2015	2014	2015	2014	2015	2014
Short-term employee benefits	1,255	1,106	150	215	1,380	1,300
Post-employment pension	177	197	-	-	177	197
Total	1.432	1,303	150	215	1.557	1.497

# Note 9 Other operating expenses

# Other operating expenses

	2015	2014
External hires and consultants	- 45	- 69
Marketing and sales expenses	- 55	- 62
Operating and maintenance expenses	- 49	- 75
Office and ICT expenses	- 137	- 126
Costs charged by Vattenfall and its subsidiaries	- 38	- 35
Other expenses	3	14
	***	
Total	- 321	- 353



### Note 10 Financial income

#### **Financial Income**

	2015	2014
Other financial income	2	4
Total	2	4

# **Note 11 Financial expenses**

### **Financial expenses**

	2015	2014
Interest on loans and liabilities	- 1	- 2
Interest on loan and current account Vattenfall	- 2	- 4
Interest added to provisions	- 2	- 3
Other financial expenses	- 1	- 4
Total	- 6	- 13

# Note 12 Income tax expense

#### Income tax expenses

	2015	2014
Current taxes related to the period	- 4	- 4
Adjustment of current tax for prior periods	2	2
Deferred tax	- 11	76
Total	- 13	74

The following table provides a reconciliation between the corporate income tax rate in the Netherlands and the effective tax rate. The statutory tax rate is 25.0% (2014: 25.0%). The

effect of the difference between the statutory tax rate and other (foreign) tax rates is disclosed in the corresponding line.

# Reconciliation of effective corporate income tax rate

	2015	2014
Netherlands income tax rate at 31 December	25.0	25.0
Differences in tax rate in foreign operations	1.3	1.6
Tax adjustments for previous periods	- 12.7	1.3
Revaluation of previously non-valued losses and other temporary differences	- 0.5	-
Unrecognised tax loss carry forward from current year	4.8	-
Tax-exempt income	4.8	0.4
Non-deductible cost	0.4	- 0.4
Other	-	0.1
Effective tax rate	23.1	28.0



# Note 13 Intangible assets

# Intangible assets

	2015	2014
As at 1 January		
Historical cost	102	94
Accumulated amortisation and impairments	- 59	- 7
Carrying amount as at 1 January	43	87
Movements		
Investments and new consolidations	8	8
Amortisation	- 6	- 3
Impairment	-	- 49
Total	2	- 44
As at 31 December		
Historical cost	110	102
Accumulated amortisation and impairments	- 65	- 59
Carrying amount as at 31 December	45	43

Intangible assets mainly comprises concessions, permits and licences. Concessions, permits and licences are amortised over their term.



# Note 14 Property, plant and equipment

# Property, plant and equipment

	Land and buildings	Plants and other technical installations	Equipment, tools and fixtures and fittings	Construction in progress	Total
As at 1 January 2014		motanacions	and neerings	iii progress	Total
Historical cost	109	5,259	883	197	6,448
Accumulated amortisation and impairments	- 73	- 2,898	- 570	- 47	- 3,588
Carrying amount as at 1 January 2014	36	2,361	313	150	2,860
Movements 2014					
Investments and new consolidations	-	5	7	182	194
Disposals	- 1	- 2	- 2	- 1	- 6
Depreciation	- 3	- 145	- 37	-	- 185
Impairment	- 8	- 239	- 72	- 12	- 331
Transfer to assets held for sale	-	- 55	-	-	- 55
Transfers and other movements	13	77	26	- 94	22
Total	1	- 359	- 78	75	- 361
As at 31 December 2014					
Historical cost	120	5,043	905	242	6,310
Accumulated amortisation and impairments	- 83	- 3,041	- 670	- 17	- 3,811
Carrying amount as at 31 December 2014	37	2,002	235	225	2,499
Movements 2015					
Investments and new consolidations	-	6	16	172	194
Disposals	- 1	- 10	- 5	-	- 16
Depreciation	- 3	- 136	- 33	-	- 172
Impairment	-	- 10	-	-	- 10
Transfer to assets held for sale	- 3	-	- 2	-	- 5
Transfers and other movements	3	94	13	- 98	12
Total	- 4	- 56	- 11	74	3
As at 31 December 2015					
Historical cost	87	4,905	885	314	6,191
Accumulated amortisation and impairments	- 54	- 2,959	- 661	- 15	- 3,689
Carrying amount as at 31 December 2015	33	1,946	224	299	2,502



#### **Borrowing costs**

The borrowing costs of Nuon that can be attributed to the acquisition, production or construction of qualifying assets amounted to EUR 2 million for the year 2015 (2014: EUR 2 million) and are included in the investment. The average interest rate for borrowing amounted to 1.0% (2014: 0.8%).

## Operating leases

Property, plant and equipment includes EUR 204 million (2014: EUR 207 million) relating to assets for which operating lease contracts have been concluded with third parties and for which Nuon is the lessor.

#### **Investments**

Investments in 2015 mainly related to Pen y Cymoedd Wind Farm, Heat Storage Diemen and refurbishment of power plant Velsen. Investments in 2014 mainly related to the construction of the Pen y Cymoedd Wind Farm.

## **Government grants**

*Property, plant and equipment* included government grants for an amount of EUR 18 million as of 31 December 2015 (2014: EUR 20 million). There are no unfulfilled conditions or contingencies attached to these grants.

#### Impairments and reversal of impairments

As part of the Vattenfall group, impairment testing has been conducted through calculation of the value in use for the Business Units, which is the basis for the cash-generating units (CGU). The change in Vattenfall's organisational structure as from 2015 did not result in a change in cash-generating units identified at Nuon level compared to 2014.

During the year, an impairment loss of EUR 10 million was recognised in *Property, plant and equipment*. This impairment loss mainly related to the decision to cancel the development of several individual wind projects in the United Kingdom as a result of new legislation.

In 2014, an impairment loss of EUR 380 million was recognised, of which EUR 336 million related to CGU Thermal Power, EUR 32 million related to CGU Feenstra and EUR 12 million to CGU Industry Parks. This impairment of CGU Thermal Power was caused by increased business risk and continued falling wholesale electricity prices. The impairment of CGU Feenstra was caused by difficult market conditions, resulting in declining sales numbers in the consumer market and deteriorated margins in the business market.

#### **CGU Thermal Power**

The Thermal Power assets have been tested for impairment

during 2015. This impairment test did not result into the recognition of an additional impairment loss or the reversal of impairment losses recognised in previous years. The calculated recoverable amount is close to the book value of approximately EUR 1,600 million. The main assumptions used in calculating projections of future cash flows for CGU Thermal Power within the Generation segment are – for the power generating assets – based on forecasts of the useful life of the respective assets. In other respects, they are based on the business plan for the coming five years, after which their residual value is taken into account, based on a long-term market outlook. The calculated revenues in these forecasts are based on Vattenfall's long-term pricing projections, which are the result of a large number of simulations of the prices of oil, gas, electricity and CO<sub>3</sub> emission allowances in the relevant commodity markets. In general, it can be stated that a further decrease of projected dark and spark spreads in the future is likely to result in additional impairments for the Thermal asset portfolio. In calculations of the value of power-generating assets in the Generation segment, a so-called flexibility value is taken into account. Most of the power-generating assets have a technical degree of flexibility that gives the owner the opportunity to adapt generation to current prices in the market.

Margins for the generation assets represent a major value driver. These margins are mainly the clean spark spread for gas-fired power plants and the clean dark spread for hard coal-fired power plants. Those spreads include electricity prices as well as the respective cost for fuel and CO<sub>2</sub> certificates to produce the electricity, considering fuel type and efficiency factors. A reduction of 5% in future margin would decrease the estimated value in use for the cash-generating unit Thermal Power in the Generation segment by 9% or EUR 150 million. Future cash flows have been discounted to value in use using a discount rate of 7.4% (2014: 7.0%) after tax (corresponding to 8.5% before tax), which is derived from the average discount rate used by peers. An increase in the discount rate of 0.5% would decrease the estimated value in use for the cash-generating unit Thermal Power in the Generation segment by EUR 150 million. A decrease in the discount rate of 0.5% would increase the estimated value in use by EUR 150 million.

#### Value of assets held under finance leases

The value of assets held under finance leases totalled EUR 1 million as at year-end 2015 (2014: EUR 1 million) and are classified under *Equipment*, tools and fixtures and fittings. These finance leases relate to property, plant and equipment for the production of renewable energy, such as wind farms, solar and biomass generation assets.



# Note 15 Participations in associated companies and joint ventures and other shares and participations

Participations in associated companies and joint ventures and other shares and participations

	Associated	companies			
	and joint v	entures	Other shares and participations		
	2015	2014	2015	2014	
Carrying amount as at 1 January	89	85	21	23	
Investments	-	-	2	5	
Capital repayment	- 18	- 9	-	-	
Disposals	-	-	-2	- 3	
Share in results	- 14	15	-	-	
Dividends received	- 1	- 2	-	-	
Impairments	-	-	-	- 4	
Total	- 33	4	-	- 2	

Carrying amount as at 31 December	56	89	21	21
The activities of the joint ventures and associated compa	3	grid. Other shares and partic clean energy investments.	cipations mainly include o	development-stage

relate to the construction and operations of wind farms and heat

# Financial information of participations in joint ventures and associated companies Balance sheet

	Non- Current assets	Other Current assets	Cash and cash equiva- lents	Other Non- current liabilities	Financial liabilities Non- current	Other Current liabilities	Financial liabilities Current	% Interest held	Carrying amount
2015									
NoordzeeWind C.V., the Netherlands (joint venture)	48	11	14	- 13	-	-	- 1	50	29
Westpoort Warmte B.V., the Netherlands (joint ventu	ure) 121	6	10	- 126	-	- 5	-	50	3
B.V. NEA, the Netherlands (associated company)	110	3	22	- 71	-	-	-	23	14
Other associated companies	7	1	8	- 2	-4	-	- 1		4
Other joint ventures	12	1	6	- 1	- 9	-	- 1		6
Total	298	22	60	-213	- 13	- 5	- 3		56
2014									
NoordzeeWind C.V., the Netherlands (joint venture)	111	8	11	- 8	-	-	- 1	50	61
Westpoort Warmte B.V., the Netherlands (joint ventu	ure) 108	7	4	- 111	-	- 3	-	50	3
B.V. NEA, the Netherlands (associated company)	122	4	11	- 72	-	-	-	23	14
Other associated companies	14	1	6	- 3	- 5	-	-		6
Other joint ventures	14	1	6	- 2	- 9	-	- 1		5
Total	369	20	37	- 196	- 14	- 3	- 2		89



# Financial information of participations in joint ventures and associated companies Income statement

								Other	Total
						Income		compre-	compre-
	Net	Other	Depre-	Financial	Financial	tax	Result for	hensive	hensive
	Sales	expenses	ciation	income	expenses	expense	the year	income	income
2015									
NoordzeeWind C.V., the Netherlands (joint venture)	45	- 9	- 63	-	- 1	-	- 28	-	- 28
Westpoort Warmte B.V., the Netherlands (joint venture)	12	- 5	- 5	-	- 1	-	1	-	1
B.V. NEA, the Netherlands (associated company)	-	-	-	5	- 3	- 1	1	-	1
Other associated companies	7	- 2	- 5	-	-	-	- 1	-	- 1
Other joint ventures	4	- 1	- 2	-	- 1	-	-	-	-
Total	68	- 17	- 75	5	- 6	-1	- 27		- 27
2014									
NoordzeeWind C.V., the Netherlands (joint venture)	43	- 8	- 9	-	- 1	-	25	-	25
Westpoort Warmte B.V., the Netherlands (joint venture)	10	- 4	- 4	-	- 1	-	1	-	1
B.V. NEA, the Netherlands (associated company)	-	- 1	-	5	- 3	-	1	-	1
Other associated companies	9	- 4	- 2	-	-	-	3	-	3
Other joint ventures	5	- 1	- 2	-	-1	-	2	-	2
Total	67	- 18	- 17	5	- 6		32	-	32

The joint ventures and associated companies have no other significant contingent liabilities or commitments as at 31 December 2015 and 2014, except as disclosed in note [29]. These joint ventures and associated companies cannot distribute their profits without the consent of the other investors in the relevant joint venture or associated company.



## Note 16 Other non-current receivables

Other non-current receivables consist mainly of loans and receivables with related parties.

### **Note 17 Derivatives**

#### **Derivatives**

	Assets		Liabilities	
	2015	2014	2015	2014
Commodity contracts	4,259	4,071	4,317	3,927
Treasury contracts	13	26	8	25
Gross amount recognised derivatives	4,272	4,097	4,325	3,952
Effects from netting agreements	- 3,499	- 3,310	- 3,499	- 3,310
Net amount presented on the balance sheet	773	787	826	642
Current portion	636	647	643	451
Non-current portion	137	140	183	191
Amounts not set off on the balance sheet				
Effects from unrecognised netting agreements	- 6	- 15	- 6	- 15
Collateral	- 120	- 104	- 285	- 205
Net position	647	668	535	422

The commodity contracts mainly relate to forward contracts for oil, gas, coal, power, biomass and emission allowances. The majority of the commodity derivatives are held for trading

purposes. The treasury contracts mainly relate to forward contracts for foreign currencies. The majority of the treasury derivatives are held for hedging of foreign currency positions.

## **Note 18 Inventories**

#### **Inventories**

	2015	2014
Raw materials and consumables	34	40
Finished goods	1	-
Inventories at fair value	184	191
Total	219	231

Inventories at fair value include coal, gas, biomass, emission allowances and oil inventories. The fair value of these inventories are determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity-specific estimates. All significant inputs required for the valuation of these inventories are observable (level 2).

Inventories measured at the lower of cost and net realisable value were written down in 2015 by EUR 2 million (2014: EUR 0 million).

Inventories recognised as an expense in 2015 amount to EUR 4,936 million (2014: EUR 2,742 million).



## Note 19 Trade receivables and other receivables

#### Trade receivables and other receivables

2015	2014	2014	
384	500		
184	306		
- 37	- 61		
531		745	
1		11	
1,140		715	
311		228	
74		92	
	384 184 - 37 <b>531</b> 1 1,140 311	384 500 184 306 - 37 - 61 531 1 1,140	

Total 2,057 1,791

The net balance of trade receivables from regular sales relate mainly to energy receivables in the business and consumer markets, as well as receivables related to Nuon's customers' use of the electricity grid. Receivables from trading activities have a maximum credit term of one month as they are normally settled in the month after invoicing.

At the end of 2015, the impairments on trade receivables totalled EUR 37 million (2014: EUR 61 million). An impairment charge on trade receivables of EUR 17 million (2014: EUR 32 million) was recorded in *Other operating expenses* in the income statement in 2015.

#### **Current tax assets**

	2015	2014
Coporate income tax	23	4
Total	23	4

## Note 20 Cash and short-term investments

## Cash and cash equivalents

	2015	2014
Cash and bank balances	109	138
Vattenfall group cash pool	-	389
Total	109	527

The effective interest rate on credit balances available on demand and short-term deposits was 0.0% (2014: 0.1%). Cash and cash equivalents are denominated almost entirely in euros. Cash and cash equivalents included cash and deposits of EUR 1 million (2014: EUR 10 million) to which Nuon does not have free access. This amount related to cash held at banks which is provided as collateral and for margin call payments to cover exchange-based commodity trades.

In 2014 the Vattenfall group cash pool was held at a central external bank. In 2015 the position is transferred to an inhouse Vattenfall cash pool. The in-house Vattenfall cash pool of EUR 302 million is classified as a receivable from related parties (note [19]).



#### Short-term investments

	2015	2014
Margin calls, financing activities	-	7
Interest-bearing investments	1	-
Total	1	7

# Note 21 Equity

## Authorised, issued and paid-up share capital

The authorised share capital of Nuon amounts to EUR 1,500,000,000 consisting of 300,000,000 shares, each with a nominal value of EUR 5 per share. The total number of issued and paid-up shares amounts to 136,794,964 shares totalling a paid-up capital of EUR 683,974,820. All shares are held by Vattenfall.

The remaining class A shares outstanding as per 31 December 2014, representing a 21% stake in Nuon, are acquired by Vattenfall AB on 1 July 2015 and subsequently converted into class B shares. After the conversion there were no outstanding class A shares anymore. Subsequently the Articles of Association of N.V. Nuon Energy were revised and the distinction between class A shares and class B shares was removed.

#### Rights and obligations related to the shares

The 'one share, one vote' principle applies to the issued shares.

The class A shareholders were entitled to an annual fixed preferred dividend on the remaining class A shares, amounting to 2% of the outstanding predetermined purchase price for the outstanding class A shares. As these payments qualify as a liability rather than equity in accordance with IAS 32, a liability of EUR 430 million was recognised as at 1 July 2009 as a charge to *Other reserves*.

# Note 22 Interest-bearing liabilities

### Interest-bearing liabilities

2015 2014 Carrying amount as at 1 January 1,120 1,057 Movements Additions and loans received 132 Loans repaid - 852 Payment dividend liability class A shares - 62 - 41 Other movements 14 11 Total - 899 63 221 1,120 Carrying amount as at 31 December

This represented the net present value of the fixed preferred dividend payable until 1 July 2015. As at 31 December 2015, the liability amount to nil (2014: EUR 61 million).

## Share premium

Share premium consists of the additional paid-up or contributed value to Nuon.

# Reserve for cash flow hedges and currency translation reserve

The changes in the fair value of derivatives, net of taxes, which effectively hedge the risk of changes in future cash flows, are included in the *Reserve for cash flow hedges*.

The exchange rate differences resulting from the assets and liabilities of subsidiaries with a different functional currency being translated at closing rate, while their results are translated at an average rate are recognised in *Other comprehensive income* and included in the *Currency translation reserve* within *Equity*. Neither the *Reserve for cash flow hedges* nor the *Currency translation reserve* is freely distributable.

#### Other reserves

Other reserves consist mainly of retained earnings. Results which are not distributed as dividend to shareholders are in principle added to the Other reserves.



The carrying amount of the interest-bearing liabilities was as follows.

## Maturities of interest-bearing liabilities

	Effective	Variable/				
	interest rate	Fixed	Ca	arrying amounts		
			Less than	Between 1	Over	
2015			1 year	and 5 years	5 years	Total
Interest-bearing liabilities						
Current account Vattenfall		Variable	-	-	-	-
GBP loans Vattenfall	2.4%	Fixed	188	-	-	188
Loans Vattenfall		Fixed	-	-	-	-
Dividend liability class A shares	3.6%	Fixed	-	-	-	-
Other	8.0%	Fixed	1	5	20	26
Other		Variable	7	-	-	7
Total interest-bearing liabilities			196	5	20	221
2014						
Interest-bearing liabilities						
Current account Vattenfall	0.2%	Variable	251	-	-	251
GBP loans Vattenfall	1.0%	Fixed	178	-	-	178
Loans Vattenfall	0.1%	Fixed	600	-	-	600
Dividend liability class A shares	3.6%	Fixed	61	-	-	61
Other	8.0%	Fixed	-	4	22	26
Other		Variable	4	-	-	4
Total interest-bearing liabilities			1,094	4	22	1,120

At year-end 2015 and 2014, the carrying amount of the interest-bearing liabilities was denominated in euros, except for the EUR 188 million (2014: EUR 178 million) British pounds loans from Vattenfall.

# Note 23 Other non-interest-bearing liabilities

# Other non-interest-bearing liabilities

	2015	2014
Carrying amounts as at 1 January	161	157
Contributions received	13	11
Amortisation recognised as income	- 7	- 7
Transfers and other	- 9	-
Carrying amount as at 31 December	158	161

Other non-interest-bearing liabilities related to construction contributions received. These amounts were mainly attributable to district heating grids. The amortisation periods of these amounts were equal to the depreciation periods of the underlying assets with a maximum of 30 years.



## **Note 24 Provisions**

#### **Provisions**

	Employee	Environment and	Onerous		
	benefits	dismantling	contracts	Other	Total
Carrying amount as at 1 January 2014	59	47	11	25	142
Movements 2014					
Additions	35	11	5	7	58
Withdrawals	- 23	- 14	- 4	- 1	- 42
Release to other expenses	- 14	-	-	- 14	- 28
Interest accretion	-	3	-	-	3
Other movements	-	11	-	-	11
Total	- 2	11	1	- 8	2
Carrying amount as at 31 December 2014	57	58	12	17	144
Current portion	21	16	2	4	43
Non-current portion	36	42	10	13	101
Movements 2015					
Additions	19	-	-	-	19
Withdrawals	- 21	- 1	- 7	- 2	- 31
Release to other expenses	- 9	- 9	- 3	- 2	- 23
Interest accretion	1	1	-	-	2
Other movements	-	3	-	-	3
Liabilities directly associated with assets held for sales	- 6	- 5	-	-	- 11
Total	- 16	- 11	- 10	- 4	- 41
Carrying amount as at 31 December 2015	41	47	2	13	103
Current portion	17	10	-	3	30
Non-current portion	24	37	2	10	73

An amount of EUR 40 million is expected to lead to a cash outflow after 2020.

## Provisions for employee benefits

Nuon has various pension and similar plans for its current and former employees. The majority of the pension obligations has been transferred to the ABP pension fund and the 'Metaal en Techniek' pension fund. In addition to these two main pension plans, Nuon has a small number of defined benefit plans that are in aggregate not material. The ABP and 'Metaal en Techniek' plans have been classified as defined contribution plans and are reported as such. The coverage ratio of the ABP pension fund amounts to 98.7% (2014: 101.1%) and the pension premium for 2016 amounts to 18.1% (2015: 19.6%). The coverage ratio of the 'Metaal en Techniek' pension fund amounts to 97.3% (2014: 102.8%) and the pension premium for 2016 amounts to 29.6% (2015: 30.3%).

In addition Nuon operates a number of other employee benefit schemes, including the following:

- Jubilee benefits: this benefit covers the jubilee benefits paid to employees after 10, 20, 30, 40 and 50 years of service and after retiring upon reaching the retirement age;
- Long-term sickness benefits: this benefit covers the obligation to continue paying all or part of an employee's salary during the first two years of sick leave;
- Disability benefits: Nuon is the risk-bearer within the meaning of the Income and Employment Act (WIA); this benefit covers the obligation in respect of Nuon employees who have become partly or fully incapacitated for work;



- Unemployment benefits: Nuon is the risk-bearer within the meaning of the Unemployment Act (WW); if a Nuon employee becomes unemployed, the unemployment benefit they receive is borne by Nuon for a period of between three and thirtyeight months, depending on the employment history of the employee concerned;
- Reduction of working hours of older employees: in the light
  of the legal measures in relation to early retirement, it was
  agreed in the 2005 Collective Labour Agreement to create a
  transitional scheme in which older employees would work less
  in the future;

Termination benefits: The provision covers payments and/or supplements to benefits granted to employees whose employment contract has been terminated. These benefits and supplements are based on the Social Plan operated by Nuon and individual arrangements (including Voluntary Leave Package). The Social Plan is periodically renegotiated and established during the Collective Labour Agreement negotiations. In 2015, a net amount of EUR 8 million (2014: EUR 11 million) was added to the provision for new restructuring programmes. The provision for termination benefits totalled EUR 9 million at the end of 2015 (2014: EUR 13 million).

The main assumptions used in determining the provisions for employee benefits are given below.

#### **Assumptions**

	2015	2014
	Generation table	Generation table
Mortality table	2014-2184/2015	2012-2062/2014
Discount rate long-term provisions	2.8%	2.3%
Discount rate short-term provisions	0.3%	0.5%
Expected future salary increases	2.5%	2.5%
Expected increase in disability benefits	2.0%	2.0%

## **Environment and dismantling provisions**

The environmental restoration provision, as included in *Environment and dismantling*, covers legal and constructive obligations related to soil pollution.

The provision for dismantling costs, as included in *Environment and dismantling*, is formed for legal and constructive obligations related to dismantling and removal of assets, including expenses to be incurred to restore certain sites to their original condition.

#### **Onerous contracts**

The provision for onerous contracts relates mainly to obligations in relation to the purchase of green certificates from a Norwegian wind farm and heat contracts.

## Other provisions

The item Other includes provisions for various claims and litigation.



## Note 25 Deferred tax assets and liabilities

The balances and gross movements of the deferred tax assets and deferred tax liabilities were as follows:

#### Deferred tax assets and liabilities

	Property,							
	plant and	Intangible	Non-settled	Settled				
	equipment	assets	derivatives	derivatives	Tax losses	Provisions	Other	Total
Carrying amount as at 1 January 2014	253	- 7	- 59	38	3	8	- 7	229
Movements 2014								
Charged to income	28	16	22	-	9	- 3	4	76
Charged to other comprehensive income	-	-	94	- 70	-	-	1	25
Total	28	16	116	- 70	9	- 3	5	101
Carrying amount as at 31 December 2014	281	9	57	- 32	12	5	- 2	330
Of which:								
- Deferred tax asset	282	9	57	- 32	12	5	- 2	331
- Deferred tax liability	- 1	-	-	-	-	-	-	- 1
Movements 2015								
Charged to income	- 50	-	- 5		40	3	1	- 11
Charged to other comprehensive income	-	-	26	- 16	-	-	-	10
Reclassifications and other movements	- 4	-	-	-	-	-	- 2	- 6
Total	- 54	-	21	- 16	40	3	- 1	- 7
Carrying amount as at 31 December 2015	227	9	78	- 48	52	8	- 3	323
Of which:								
- Deferred tax asset	228	9	78	- 48	52	8	- 3	324
- Deferred tax liability	- 1	-	-		-	-	-	- 1

The deferred tax positions for property, plant and equipment and intangible assets mainly represent the difference between the carrying value and the value for tax purposes of the assets of the power-generating facilities and are recorded at statutory rates.

The deferred tax positions in respect of derivatives reflect the temporary differences – measured at the prevailing tax rate – between the valuation of derivatives for tax purposes and the valuation in the consolidated accounts. The settled derivatives refer to cash-settled derivatives of which the fair value movements are not yet recognised in the income statement as cash flow hedge accounting is applied.

The deferred tax positions are recognised to the extent that the realisation of the related tax benefit through future taxable profits is assessed as probable. The recognition of the deferred tax assets is

assessed annually. This assessment is mainly based on the business plan for the coming five years and on the assumption that future earnings after five years will be consistent with the business plan, that applicable tax laws and tax rates will be unchanged in the countries in which Nuon is active, and that applicable rules for exercising tax loss carry forwards will not be changed.

## Unrecognised deferred tax assets

Unrecognised deferred tax assets relate to the temporary differences in the valuation of tax losses carried forward and amount to EUR 9 million (2014: EUR 9 million). These tax losses carried forward relate mainly to losses in foreign operations where insufficient taxable profit is considered to be available in the foreseeable future to recognise the losses carried forward. These tax losses on the foreign operations do not have an expiration date.



# Note 26 Trade payables and other liabilities

#### Trade payables and other liabilities

2015	2014
51	49
413	557
117	101
891	293
359	329
362	369
	51 413 117 891 359

Total 2,193 1,698

Other payables included short-term employee benefit accruals of EUR 49 million at the end of 2015 (2014: EUR 52 million) relating to salaries to be paid, holiday allowances, bonuses payable and other personnel expenses to be paid.

# Note 27 Disposal group held for sale

In December 2015, management signed an agreement to sell the shares of Feenstra Isolatie B.V. Accordingly the related assets and liabilities are classified as a disposal group held for sale. The control of Feenstra Isolatie B.V. will be effectively transferred on 1 January 2016 to the purchaser based on the signed agreement.

In December 2015, management signed an agreement to sell the shares of Nuon Energie und Service GmbH Accordingly the related assets and liabilities are classified as a disposal group held for sale. The control of Nuon Energie und Service GmbH will be effectively transferred in Q2 2016 to the purchaser based on the signed agreement.

At 31 December 2015, the disposal group was stated at fair value less costs of disposal and consisted of the following assets and liabilities.

## Disposal group held for sale

	2015	2014
Assets		
Property, plant and equipment	5	55
Deferred tax assets	6	-
Other non-current receivables	2	-
Inventories	1	-
Trade receivables and other receivables	3	-
Cash and cash equivalents	3	-
Assets held for sale	20	55
Liabilities		
Provisions	- 11	-
Trade payables and other liabilities	- 4	-
Current tax liability	-1	-
Liabilities directly associated with assets held for sales	- 16	-
	4	55

The fair value measurements of these disposal groups are based on the sales agreements.



# **Note 28 Leasing** Leasing receivables

The total future minimum lease receipts from non-cancellable operating leases on property, plant and equipment were as follows:

## Operating lease receivables

	2015	2014
Less than 1 year	113	122
Between 1 and 5 years	434	470
Over 5 years	489	647
Total	1,037	1,239

These operating lease receivables relate mainly to leases of production facilities and heating equipment to consumers.

# **Leasing payables**

## Finance lease payables

	Less than	Between		
	1 year	1 to 5 years	Over 5 years	Total
2015				
Future minimum lease obligations	1	-	-	1
Present value of finance lease obligations	1			1
2014				
Future minimum lease obligations	1	-	-	1
Present value of finance lease obligations	1		-	1

Finance lease payables relate to property, plant and equipment mainly for the generation of renewable energy, such as wind farms and solar and biomass generation assets.



The total future minimum lease payments in respect of noncancellable operating leases were as follows.

## Operating lease payables

	2015	2014
Less than 1 year	32	74
Between 1 and 5 years	89	97
Over 5 years	16	30
Total	137	201

Nuon has off-balance operating lease payables in respect of district heating networks, buildings, company cars, IT assets and gas storage assets.

The district heating grids belonging to Alliander N.V. which had been placed within a cross-border lease, were subleased to N.V. Nuon Warmte, now part of Nuon, as of mid 2008 until 2020. This was done in connection with the implementation of the Independent Network Operation Act (WON) and preparations for the unbundling of our former shareholder N.V. Nuon. The strip risk (the part of the termination value – i.e. the possible compensation payable by Nuon to N.V. Alliander in the event of premature termination of the transaction – that cannot be settled from the deposits and investments held for this purpose) related to these subleased assets is borne by Nuon and amounted to USD 27 million as at year-end 2015 (2014: USD 29 million). As these subleases are still operational, no liability for this strip risk is included in the balance sheet.

The current year's leasing expenses amount to EUR 75 million (2014: EUR 79 million).

#### Capital expenditure and purchasing commitments

	2015	2014
Capital expenditure commitments regarding property, plant and equipment and intangible assets	112	349
Total	112	349

# Note 29 Contingent assets and liabilities and licences

# Rights and obligations arising from operating leases

Please refer to note [28] Leasing for a breakdown of the rights and obligations with regard to operating leases.

# Capital expenditure and purchasing commitments

The outstanding capital expenditure commitments, which relate mainly to construction in progress, and other purchasing commitments at the end of the year are listed below:



#### Sales and purchase commitments

Nuon has concluded a number of long-term purchase contracts with terms varying from 2015 to 2024. In addition, Nuon has concluded long-term sales contracts on varying terms and conditions. Nuon enters into energy commodity contracts for the sale and purchase of electricity, oil, gas, coal, biomass and emission allowances. The energy commodity contracts that are held for trading purposes and the energy commodity contracts that are designated as hedging instruments are recognised on the balance sheet at fair value. These contracts are not generally settled by means of physical delivery but by concluding opposite transactions in which only the net cash flows are settled. The energy commodity contracts that are designated for own use are generally settled by physical delivery. The majority of these contracts are also valued at fair value. Hedge accounting is applied where possible. Please refer to note [31] for the liquidity overview, which shows the contractual terms of all financial obligations recognised.

#### Contingent liabilities

At the reporting date, Nuon (including its subsidiaries, associated companies and joint ventures) was involved in a number of legal proceedings and investigations by tax and other authorities. Provisions have been made as far as deemed necessary in accordance with management's estimate and the accounting principles. Nuon believes that the ultimate resolution of these claims and proceedings will not, in the aggregate, have a material adverse effect on Nuon's financial position, consolidated income or cash flows.

At 31 December 2015, no bank guarantees and letters of credit issued by Nuon were outstanding (2014: EUR 3 million). Nuon has provided several parent guarantees for its subsidiaries, joint ventures or associated companies, part of which are uncapped.

N.V. Nuon Energy has issued declarations of joint and several liability pursuant to article 403, Part 9, Book 2 of the Dutch

Civil code for a number of its subsidiaries. The significant group companies for which such a declaration has been issued are included in the list of subsidiaries, associated companies and joint ventures included in note [30] Related party disclosures of the consolidated accounts. As partners in a number of general partnerships, subsidiaries of Nuon are liable for the obligations of these partnerships. The exposure under these obligations is not considered to be significant.

N.V. Nuon Energy and the majority of its subsidiaries form a fiscal unity for both corporate income tax and VAT purposes. Consequently, every legal entity forming part of the fiscal unity is jointly and severally liable for the tax liabilities of the legal entities forming part of the fiscal unity.

#### Licences

Nuon has a licence for the supply of electricity, gas and heat and holds licences for constructing certain power and heat facilities.

# Note 30 Related party disclosures

As of 1 July 2015, 100% of Nuon's shares are owned by Vattenfall AB. Vattenfall AB has a casting vote in the Supervisory Board and qualifies as a related party. Nuon also conducts transactions with subsidiaries within the Nuon group and with other entities in the Vattenfall group. Furthermore, the Nuon group has interests in various associated companies and joint ventures over which it exercises significant influence, but no control or only joint control of the operations and financial policy. Transactions with the parties classified as related parties are conducted at market conditions and prices that are not more favourable than the conditions and prices offered to independent third parties. The following list includes the significant subsidiaries, associated companies and joint ventures and the share that Nuon holds in these entities.



## **Shares and participations**

	Registered office Particip	ations in % 2015
Subsidiaries		
N.V. Nuon Energy Sourcing *)	Amsterdam	100
Nuon Power Generation B.V. *)	Utrecht	100
Nuon Storage B.V.	Amsterdam	100
N.V. NUON Duurzame Energie *)	Arnhem	100
Nuon Wind Development B.V. *)	Rhenen	100
Nuon UK Ltd.	Long Rock, Penzance (United Kingdom)	100
Pen Y Cymoedd Wind Farm Ltd.	Long Rock, Penzance (United Kingdom)	100
Swinford Wind Farm Ltd.	Long Rock, Penzance (United Kingdom)	100
Nuon Windpark Wieringermeer B.V.	Amsterdam	100
ENW Duurzame Energie B.V. *)	Amsterdam	100
Nuon Power Projects I B.V. *)	Amsterdam	100
Vattenfall Energy Trading Netherlands N.V. *)	Amsterdam	100
N.V. Nuon Warmte *)	Amsterdam	100
Emmtec Services B.V. *)	Emmen	100
N.V. Nuon Sales Nederland *)	Amsterdam	100
Ingenieursbureau Ebatech B.V. *)	Amsterdam	100
Yellow & Blue Clean Energy Investments B.V.	Amsterdam	82.2
N.V. Nuon Klantenservice *)	Arnhem	100
Nuon Energie und Service GmbH	Heinsberg (Germany)	100
Nuon Epe Gasspeicher GmbH	Heinsberg (Germany)	100
Nuon Epe Gas Service B.V. *)	Amsterdam	100
Feenstra N.V. *)	Amsterdam	100
Feenstra Veiligheid B.V. *)	Amsterdam	100
Feenstra Verwarming B.V. *)	Lelystad	100
Feenstra Isolatie B.V. *)	Veendam	100
Zuidlob Wind B.V. *)	Amsterdam	100
Associated companies		
B.V. Nederlands Elektriciteit Administratiekantoor	Amsterdam	22.5
Joint ventures		
NoordzeeWind C.V.	IJmuiden	50
Westpoort Warmte B.V.	Amsterdam	50

\*) N.V. Nuon Energy has issued a declaration of liability for these subsidiaries.

A complete list of subsidiaries, associated companies and joint ventures, as required by sections 379 and 414 of Book 2 Title 9 of the Dutch Civil Code, is filed with the Chamber of Commerce in Amsterdam.

The following transactions have taken place with related parties with regard to sales and purchases of goods and services, including leases.

## **Related parties transactions**

	2015	2014
Sales of goods and services to Vattenfall and its subsidiaries	34	28
Sales of goods and services to associated companies and joint ventures	23	11
Costs charged by Vattenfall and its subsidiaries	- 38	- 35
Costs charged by associated companies and joint ventures	- 20	- 21



Various goods and services are bought or provided on normal commercial terms and conditions within Vattenfall. A cost-sharing programme is in place, which entails that certain costs within the group are recharged to the users within the Vattenfall group based on actual usage. Nuon, in the ordinary course of business, trades commodities with and via VET Germany. The results of these trading activities with VET Germany are reported net in *Net sales or Cost of energy*.

In the ordinary course of business, Nuon has outstanding payables and receivables with Vattenfall companies (note [19], note [22] and note [26]) as well as with its associated companies and joint ventures (note [15]). Nuon has also granted a limited number of loans to related parties. Where relevant, this has been disclosed in these consolidated accounts.

The members of the management board and supervisory board of Nuon have been identified as individuals who qualify as related parties. The employee benefits related to these individuals have been disclosed in note [8] Employee compensation and benefit expenses.

# Note 31 Information on risks and financial instruments

#### General

The following risks can be identified with respect to financial instruments: market risk, credit risk and liquidity risk.

Market risk is defined as the risk of loss due to an adverse change in market prices. Credit risk is the risk resulting from counterparty default, including suppliers, investments and trading counterparties. Liquidity risk is the risk that the company will not be able to meet its obligations associated with financial liabilities.

This note provides information on the above-mentioned financial risks to which Nuon is exposed, the objectives and the policy for the management of risks arising from financial instruments as well as the management of capital.

## Market risk

Nuon is exposed to the following market risks:

- Electricity and fuel price risk: the risk that the value of a financial instrument will fluctuate due to changes in commodity prices;
- Currency risk: the risk that the value of a financial instrument will fluctuate due to changes in exchange rates:
- Interest rate risk: the risk that the value of a financial instrument will fluctuate due to changes in interest rates.

Nuon hedges market risks through the purchase and sale of derivatives. Nuon applies hedge accounting as far as possible in its consolidated accounts. All transactions are carried out within set boundaries and risk limits set.

### Electricity and fuel price risk

Nuon is exposed to the impact of market fluctuations in the prices of a range of energy commodities including, but not limited to, electricity, coal, natural gas, oil, biomass and emission allowances. These risks are a result of ownership of physical assets (primarily gas- and coal-fired power plants in the Netherlands), sales positions in electricity and gas to both households and business customers in the Netherlands and the proprietary positions taken in the energy commodity markets.

It is Vattenfall's policy to centralise its exposures on group level and to hedge via different Market Access Points.

Vattenfall Energy Trading Netherlands ('VET NL'), which is legally part of Nuon, is designated as Market Access Point for a number of commodities for Vattenfall and is also active in proprietary trading. Hedge contracts between VET Germany and VET NL as well as hedge contracts between VET NL and the market are treated as derivatives and recognised at fair value in the balance sheet.

All market risks associated with electricity and fuel price risk are measured using a Value at Risk (VaR) method on an aggregate Vattenfall level. VaR calculation quantifies potential changes in the value of commodity positions as a result of market price movements. The inputs to the VaR calculation are positions (open volumes), current market prices and the variability of prices (volatilities and correlations), all of which are updated daily. The risk limits are designed to prevent maximum loss to exceed SEK 4 billion (approximately EUR 424 million), which can be compared to a VaR of EUR 46 million, with a 99% confidence level and a 1-day holding period. Thus, the VaR measures the marked-to-market movement arising from a 1-day change in market prices, under normal market conditions, which should only be exceeded 1% of the time.



#### The VaR level for trading is:

#### **Trading VaR levels**

	2015	2014
As at 31 December	16.0	15.9
Average for the year	14.4	14.3

Vattenfall's risk management strategy is managed based on the actual operational structure instead of the legal structure. Part of the commodity exposures arising from assets and the customer book are hedged via VET Germany and as such do not result in direct positions for Nuon. Nuon treats the aforementioned contracts with VET Germany as derivatives which are valued at fair value on the balance sheet. If possible, hedge accounting is applied.

### **Currency risk**

#### General

Nuon is exposed to currency risks on purchases, trading activities, cash and cash equivalents and other positions denominated in a currency other than the euro. Currency risks mainly arise in respect of positions in US dollars and, to a more limited extent, in respect of positions in Japanese yen, Swiss francs and British pounds.

Nuon has an exposure-based currency policy. Nuon recognises three types of risk in relation to foreign currency:

 Transaction risk concerns the risk in respect of future cash flows in foreign currency and in relation to positions in foreign currency in the balance sheet. This risk is hedged. Subsidiaries report current positions and risks to the Treasury Department within Nuon. These positions and risks are principally hedged with counterparties through average rate options and spot and forward exchange contracts.

- Translation risk concerns the risk in respect of the translation of foreign subsidiaries with a functional currency other than the euro. The risk arising from this is only hedged if Nuon expects to terminate the business activities in question in due course. The net asset value of the subsidiary can be hedged in this case. If no decision has been taken to sell or close the subsidiary, the translation differences are accounted for via Other comprehensive income and included in the Currency translation reserve in Equity;
- Economic risk is related to a possible deterioration of the competitive position as a result of a change in the value of foreign currencies. This risk is generally not hedged but is considered on a case-by-case basis.

### Exposure to currency risks and sensitivity analysis

Nuon's exposure to significant currency risks based on nominal values is included in the table below. This table indicates the pre-tax effect that a possible increase or decrease in the value of foreign currencies relative to the euro would have, assuming all other circumstances remain unchanged, on Nuon's financial income and expenses and equity. In relation to this, derivatives concluded to hedge currency risk are taken into account. The effects on equity and income are calculated using the closing rate at the reporting date.

#### Sensitivity analysis currency risk

	Position	Pro	fit or loss	Ec	quity
		Decrease by	Increase by	Decrease by	Increase by
		10% relative	10% relative	10% relative	10% relative
		to the euro	to the euro	to the euro	to the euro
2015					
Total exposure in foreign currencies	- 61	6	- 7	-	-
Total hedged position in foreign currencies	54	- 5	6	-	-
Sensitivity cash flow in foreign currencies (net)	- 7	1	-1		-
2014					
Total exposure in foreign currencies	- 52	5	- 6	-	-
Total hedged position in foreign currencies	52	- 5	6	-	-
Sensitivity cash flow in foreign currencies (net)		-	-	-	-



The tables include risk positions from any exposure in foreign currencies, whether arising from financial instruments or not, while the effects on income and equity have been presented taking into account financial instruments only.

The most important effects in the table in respect of the income statement exposure to currency risks are related to the Average Rate Options (AROs) and forward contracts concluded to hedge the currency risk on purchased commodities in US dollars and British pounds.

#### Interest rate risk

#### General

Nuon is exposed to interest rate risk on its interest-bearing liabilities (note [22]).

Nuon makes limited use of derivatives such as interest rate swaps to mitigate the interest rate risk. Nuon had no interest rate derivatives outstanding at 31 December 2015 and 2014.

# Sensitivity analysis in relation to cash flows for variable interest assets and liabilities

A change of 100 basis points in the interest rates as at 31 December 2015 would, assuming all other circumstances remain unchanged, have no pre-tax effect on Nuon's equity and financial income and expenses (2014: EUR 3 million) on an annual basis.

# Hedging transactions Cash flow hedging

Nuon hedges the price risks relating to the purchase of commodities for the company's production as well as the purchase of electricity and gas for direct supply to our customers. The prices for these commodity contracts are variable as they are indexed to the average price of the commodities over a preceding period.

The price risks arising from these purchases of commodities for the company are hedged by means of futures, forwards and swaps. The fair value movements of these derivatives recognised in the reserve for cash flow hedges in equity will be released from the reserve for cash flow hedges when the cash flows of the underlying item take place. For the contracts that were hedged as at 31 December 2015, all cash flows will take place and will have an effect on income within the subsequent six years.

Nuon has used currency forward contracts to hedge the maintenance of Nuon power stations. For maintenance contracts which are cancelled, the related hedge reserve is released to the income statement.

As at 31 December 2015, the hedge reserve amounted to EUR 185 million negative (after tax: EUR 137 million

negative) (2014: EUR 144 million negative (after tax: EUR 107 million negative)).

The hedge ineffectiveness recognised in the income statement in 2015 amounts to EUR 1 million negative (2014: EUR 5 million positive).

#### Credit risk

Credit risk can arise if a counterparty or contractor cannot or is not willing to fulfil its obligations and exists in Nuon's commodity trading, sales activities, treasury activities and investments. A consistent approach to credit analysis and management is applied throughout the organisation, with the degree of review undertaken varying depending on the magnitude of credit risk in a transaction.

In the trading segment, credit risk is calculated as a settlement plus replacement cost. The credit risk calculations are based on the marked-to-market value calculated by the Risk Analysis & Reporting Group within Risk Management and aggregated on a counterparty level. In cases where legally enforceable netting agreements have been reached, the exposure is monitored on a net basis. In some cases, credit protection has been purchased in the credit default swap market, but credit default swaps are not actively traded.

Credit risk is managed through established credit policies, regular monitoring of credit exposures and application of appropriate mitigation tools. While credit exposure is also managed at portfolio level, there are limitations to the extent to which diversification is possible as Nuon is exposed to concentration risk in the energy markets as well as to energy-intensive industries.

#### Credit quality

#### Treasury

Cash surpluses are to a large extent held within Vattenfall, by using both a (in-house) cash pool and deposits.

#### Trading

As a result of the application of high credit risk standards, the trading portfolio has remained at an acceptable credit quality throughout the last years. No write-offs linked to credit risk were made for the trading portfolio in 2015 or 2014.

#### Sales

The sales segment is exposed to credit risk in the case of non-payment by customers for energy delivered as well as the loss from the resale of energy previously committed to a customer at a fixed price. In the business segment, most trade debtors are rated by Graydon, Moody's and Standaard



& Poors. Nuon considers the credit quality of this portfolio as satisfactory. Credit risk mitigation tools in this segment include parent company guarantees, bank guarantees, letters of credit and prepayments. Our debtors in the retail market are not rated. Nuon considers this portfolio to be comparable to the average credit quality of this segment for the Netherlands as a whole.

#### Maximum credit risk

The maximum credit risk is the value in the balance sheet of each financial asset, with the exception of the following instruments: trade receivables - trade activities, commodity derivatives, interest rate derivatives and currency derivatives. The credit risk for these trade debtors and derivatives is lower than their carrying amounts for several reasons. Firstly, there is a difference between the use of netting agreements by Nuon and the netting rules in accordance with IFRS. For example, Nuon uses Master Netting Agreements (MNAs) where legally enforceable. These MNAs allow netting over multiple classes and categories of financial assets and liabilities as well as non-financial assets and liabilities that are excluded under IFRS. Also, Nuon nets positions when calculating credit risk (close-out netting) even though in its daily operations Nuon does not intend to settle on a net basis or if it is practically not possible to settle on a net basis, for example due to timing differences. Secondly, there is a difference between the way Nuon calculates credit risk (the net settlement per counterpart plus replacement value)

and the carrying amount of the derivatives in the balance sheet (fair value (note [17])). Furthermore, the credit risk is mitigated through the use of collateral such as bank guarantees, letters of credit and cash. Nuon also uses bilateral margining agreements with many of the major trading counterparties. As a result of these agreements, but also due to other credit support received, Nuon held EUR 200 million in cash and EUR 1,153 million as collateral (including parent company guarantees) as at 31 December 2015 (2014: EUR 102 million and EUR 1,348 million respectively).

Overall, the group evaluates the concentration of credit risk, with respect to trade receivables, as low due to the use of bank guarantees and letters of credit and also as its customers are located in several industries and operate in largely independent markets.

#### Past due instalments

The provision for bad debts and uncollectible receivables exclusively concerns trade receivables from regular sales. The ageing of trade receivables, concerning trade receivables from regular sales and trade receivables from trade activities, was as follows on the reporting date (gross amounts).

#### Age analysis trade debtors

		2015			2014	
	gross	impaired	net	gross	impaired	net
Not past due	450	- 2	448	596	- 2	594
0 to 30 days	34	- 1	33	57	- 2	55
30 to 90 days	18	- 2	16	36	- 4	32
>90 days	66	- 32	34	117	- 53	64
Total	568	- 37	531	806	- 61	745

The movement of the provision for bad debt in relation to the trade debtors can be presented as follows.

## Movement schedule provision for bad debt

	2015	2014
Balance as per 1 January	61	58
Use of allowance account (impairment trade receivables)	- 40	- 27
Addition to allowance account charged to income	17	32
Reversed impairment losses	-1	- 2
Balance as per 31 December	37	61

No collateral is held relating to past due and impaired debtors.



## Liquidity risk

Liquidity risk comprises the risk that Nuon is not able to obtain the required financial resources for the timely fulfilment of its financial commitments. Nuon regularly assesses the expected cash flows over a period of one year. These cash flows include operational cash flows, dividends, payments of interest and repayments of debts, (replacement) investments, the consequences of changes in the creditworthiness of Nuon and 'margin calls' for trading activities. For the latter, Nuon makes use of a Margin-VaR as well as a Margin Stress Test tool. These tools allow Nuon to assess potential future margin calls under various scenarios based upon historic market price developments, stress tests and contractual agreements including rating thresholds on Nuon and its counterparties. The overall aim is to have

sufficient funding at all times in order to secure the required liquidity in the coming year. Capital requirement planning is performed by Vattenfall for the Vattenfall group over a horizon of five years.

To provide insight into the liquidity risk, the following table shows the contractual terms of the financial obligations (translated at the reporting date rate), including interest payments. The contractual cash flows of non-current assets as well as current assets combined with the credit facilities available at Vattenfall cover the current need for liquidity as included in the table. The current amounts drawn on these Vattenfall facilities amount to 188 EUR million, which are loans.

## Liquidity risk

	Contractual cash flows				
	Carrying	Less than	Between 1		
	amount	1 year	and 5 years	Over 5 years	Total
2015					
Interest-bearing liabilities					
Other interest-bearing debt - notional amounts	- 33	- 14	- 12	- 28	- 53
Finance lease payables	- 1	- 1	-	-	- 1
Trade payables	- 51	- 51	-	-	- 51
Other liabilities	- 2,142	- 2,142	-	-	- 2,142
Off-balance sheet commitments					
Operating lease payables		- 32	- 89	- 16	- 137
Derivatives <sup>1</sup>	- 53				
Buy		- 11,792	- 3.208	- 107	- 15,107
Sell		12,016	3.493	-	15,509
Total	- 2,280	- 2,016	183	- 151	- 1,983
2014					
Interest-bearing liabilities					
Other interest-bearing debt - notional amounts	- 91	- 68	- 12	- 31	- 111
Finance lease payables	-1	- 1	-	-	- 1
Trade payables	- 49	- 49	-	-	- 49
Other liabilities	- 1,649	- 1,649	-	-	- 1,649
Off-balance sheet commitments					
Operating lease payables		- 74	- 97	- 30	- 201
Derivatives <sup>1</sup>	145				
Buy		- 16,798	- 2,938	-	- 19,736
Sell		17,155	3,881	-	21,036
Total	- 1.645	- 1,484	834	- 61	- 711
· · · · · · · · · · · · · · · · · · ·					

<sup>&</sup>lt;sup>1</sup>Derivatives are settled on a gross basis with our counterparties. Payments and receipts coincide. To provide insight into the actual liquidity risk, both outgoing and incoming cash flows are presented for each contract.



#### Fair values

#### General

Nuon's financial assets and liabilities are valued at either amortised cost or fair value. The following table provides insight into the different IAS 39 categories, that Nuon presents its financial assets and liabilities in, the measurement principle used and the fair value of the financial assets and liabilities.

#### Fair value of financial assets and liabilities

	Carrying amount - IAS 39 categories				Fair Value			
	Fair value through profit or loss/hedge accounting	Loans and receivables at amortised cost	Other financial liabilities at amortised cost	Total	1 2	3	Total	Note
2015								
Other non-current receivable	25	40		40	44		44	[16]
Derivative assets	773			773	743	30	773	[17]
Trade and other receivables		2,057		2,057	2,057		2,057	[19]
Short-term investments		1		1	1		1	[20]
Cash and cash equivalents		109		109	109		109	[20]
Current account Vattenfall			-	-	-		-	[22]
Interest-bearing debt			- 221	- 221	- 45		- 45	[22]
Derivative liabilities	- 826			- 826	- 770	- 56	- 826	[17]
Finance lease payables			- 1	- 1	- 1		- 1	[28]
Trade and other payables			- 2,193	- 2,193	- 2,193		- 2,193	[26]
2014								
Other non-current receivable	25	37		37	39		39	[16]
Derivative assets	787			787	734	53	787	[17]
Trade and other receivables		1,791		1,791	1,791		1,791	[19]
Short-term investments		7		7	7		7	[20]
Cash and cash equivalents		527		527	527		527	[20]
Current account Vattenfall			- 251	- 251	- 251		- 251	[22]
Interest-bearing debt			- 869	- 869	- 706		- 706	[22]
Derivative liabilities	- 642			- 642	- 614	- 28	- 642	[17]
Finance lease payables			- 1	- 1	- 1		- 1	[28]
Trade and other payables			- 1,698	- 1,698	- 1,698		- 1,698	[26]

# Financial instruments valued at fair value through profit or loss/hedge accounting

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the group is the current bid price. These instruments are included in level 1. The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity-specific estimates. If all significant inputs required for the

valuation of an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

The fair value of financial instruments includes counterparty credit risk and/or own non-performance risk and is further determined as follows:

Currency and interest rate derivatives are recognised on the basis of the present value of the future cash flows, making use of the interbank rate (such as Euribor, or Euroswap for cash flows longer than one year) applicable on the reporting date for the remaining term of the contracts. The present value in foreign currency is translated at the spot rate applicable on the reporting date. These financial instruments are included in level 2;



- Commodity derivatives, for which quoted prices can be obtained (e.g. futures), are measured based on their marked-to-market valuation. Commodities, which are not listed in active markets, are valued using comparable recent market transactions or valuation methods;
- For certain commodities, delivery tenors and market instruments, no reliable market quotes are available for fair value calculation. In these cases, positions are marked-to-model. For some positions (e.g. illiquid commodities, long-dated tenors), the price of the commodity is modelled and positions are marked against this price (level 3):
  - Virtual Gas Storage contracts. A virtual gas storage contract is a contract, which allows Nuon to store gas without owning the physical gas storage facility. The virtual gas storage contracts include constraints on the maximum storage capacity and the maximum injection and withdrawal per day. The valuation of the contract is based on the storage, injection and withdrawal fees included in the contract, the observable expected spread between gas prices in the summer and winter and the optionality value, which is marked to model (level 3). The valuation methodology is based on a backward estimation of the value of the contracts under different price and operational scenarios and a forward step that selects the optimal exercise. The price scenarios are based on simulating the forward prices until the beginning of their respective delivery periods and the simulation of the daily spot prices during the delivery period. The spot prices are simulated using the forward prices as a starting point. Finally, the spot volatility is calibrated

The movement of the financial instruments categorised in Level 3 is as follows:

- using three years of historical data. The valuation models and calibration of the valuation models are approved and validated by Risk Management. The net value as at 31 December 2015 has been calculated at EUR 37 million negative (2014: EUR 6 million positive) and is most sensitive to the optionality value. A change in the optionality value of +/- 5% would affect the total value by approximately +/- EUR 6.3 million;
- Biomass Sourcing contract. Nuon has signed a biomass sourcing contract to buy a fixed volume of wood pellets at a floating index price from 2017 until 2024, which is delivered at a specific point of delivery in the USA. The buyer is responsible for contracting freight from the USA to Europe, so the contract is exposed to a freight curve. There is no liquid market for the tenor of the contract and therefore the valuation of the contract is based on a modelled forward curve. The three most significant factors in the modelled valuation are diesel, fuel oil and time charter. The valuation models and calibration of the valuation models have been approved and validated by the risk organisation.

The net value as per 31 December 2015 has been calculated at EUR 13 million. The factors diesel, fuel oil and time charter have a significant impact on the sensitivity of the valuation. A change in the price of +/-5% would affect the total value by approximately -/+ EUR 1.6 million.

#### Level 3 Fair value of financial assets and liabilities

	2015	2014
Balance as at 1 January	25	97
Included in income statement	- 80	- 79
Settlements	29	7
Balance as at 31 December	- 26	25

The gains and losses of EUR 80 million (2014: EUR 79), relating to level 3 fair value measurements are recognised in the cost of energy line item of the consolidated income statement.

## Deferred day 1 profits

The fair value of a financial instrument at inception is normally the transaction price. If the transaction price differs from the amount determined at inception using valuation techniques, the difference is recognised as a liability and amortised over the contract period of the relating financial instrument.



#### Level 3 Deferred day 1 profits

	2015	2014
Balance as at 1 January	-	-
New transactions	11	-
Recognised in profit or loss during the year	-	-
Balance as at 31 December	11	

# Fair value of other financial instruments valued at amortised cost

The fair value of all short-term financial instruments equals the carrying amount.

The fair value of financial instruments valued at amortised cost is determined as follows:

- Other non-current receivables are discounted at the appropriate market rate (Level 2);
- The fair value of financial liabilities is determined by making use of market quotes. As no market quotes are available for the majority of the loans, the fair value of current and non-current loans is determined by calculating their present value at the yield curve applicable to Nuon as at 31 December. This yield curve is derived from the zero coupon rate plus the credit spread applicable to Nuon (Level 2);
  - At year-end 2015 the following yield curve was applied:

٠	1-year	0.08%	(2014: 0.29%)
٠	5-year	0.99%	(2014: 0.89%)
٠	10-year	2.04%	(2014: 1.64%)
	20-uear	2.72%	(2014: 2.19%):

- Finance lease payables: the fair value is estimated at the present value of the future cash flows, discounted at the interest rate applicable to comparable contracts on the reporting date (Level 2);
- The fair value of cash and cash equivalents, trade receivables and other receivables and current payable liabilities is, in view of their short-term nature, identical to the carrying amount (Level 2).

## Capital management

The group's objectives when managing capital are to safeguard its ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, which is based on Vattenfall group policies, the group may adjust the amount of dividends paid to shareholders, return capital to shareholders or sell assets to reduce debt.

Nuon's financial policy, which is part of its general policy and strategy, is to obtain an adequate return for shareholders and lenders, while maintaining the flexibility to grow and invest in the business.

For information on the dividend policy, see page 76.

Nuon's sole shareholder is Vattenfall AB.

## Note 32 Subsequent events

In December 2015, the management signed an agreement to sell the shares Feenstra Isolatie B.V. within the Customer and Solutions segment. In addition management signed an agreement to sell Nuon Energie und Service GmbH within the Generation segment. Accordingly, these assets are presented as a disposal group held for sale in the 2015 balance sheet.

The control of Feenstra Isolatie B.V. and Nuon Energie und Service GmbH will be effectively transferred on respectively 1 January 2016 and in Q2 2016 to the purchaser based on the signed agreements. These assets will no longer be consolidated by Nuon as of these dates.



# **Company accounts**

# Company balance sheet

Amounts in EUR million, as at 31 December, before appropriation of result

# Assets

	201	15	2014	
Non-current assets				
Property, plant and equipment	35	47		[34]
Investments in subsidiaries	2,125	2,125		[35]
Derivative assets	3	3		[38]
Deferred tax assets	58	21		[37]
Receivables from group companies	928	956		[36]
Other non-current receivables	36	31		[37]
Total non-current assets		3,185	3,183	
Current assets				
Trade receivable and other receivables	2	40		
Derivative assets	19	48		[38]
Receivables from group companies	2,641	2,053		
Cash and cash equivalents	34	61		[39]
Total current assets		2,696	2,202	

1	Total assets	5,881	5,385	
- 1		-,	-,	



# Company balance sheet

Amounts in EUR million, as at 31 December, before appropriation of result

# **Equity and Liabilities**

	2015		2014		Note
Equity					
Share capital	684		684		
Share premium	2,797		2,797		
Reserve for cash flow hedges	- 137		- 107		
Currency translation reserve	5		3		
Legal reserves	140		341		
Other reserves	- 862		- 872		
Unappropriated result for the year	44		- 191		
Total equity attributable to Nuon shareholders		2,671		2,655	[40]
Provisions		41		50	[41]
Non-current liabilities					
Derivative liabilities	1		-		[38]
Total non-current liabilities		1		-	
Current liabilities					
Trade payables and other liabilities	168		151		
Interest-bearing liabilities	3		61		[42]
Payables to group companies	2,977		2,417		
Derivative liabilities	20		51		[38]
Total current liabilities		3,168		2,680	
Total equity and liabilities		5,881		5,385	

# Company income statement

Amounts in EUR million, 1 January - 31 December

	2015	2014	Note
Result after taxation from subsidiaries	24	- 256	
Other income less expenses after taxation	20	65	[44]
Result after taxation	44	- 191	



# Notes to the company accounts

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# **Note 33 Accounting policies**

The company accounts have been prepared in accordance with the provisions of Part 9, Book 2 of the Dutch Civil Code. In the company accounts, Nuon uses the option provided for in Part 9, Book 2 of the Dutch Civil Code to prepare the company accounts in accordance with the IFRS accounting policies that are used in the preparation of the consolidated accounts. The company income statement is presented in abridged form, as allowed by section 402, Part 9, Book 2 of the Dutch Civil Code. In addition to the accounting policies for the consolidated accounts, specific accounting policies for the company accounts are presented below.

### Investments in subsidiaries

Investments in subsidiaries are valued at net asset value, which is determined on the basis of IFRS accounting policies as used in the consolidated accounts.

## Legal reserve

A non-distributable legal reserve, in the form of a revaluation reserve, is recognised for unrealised fair value gains on financial instruments that are recognised in income, and for which no frequent market quotations are available (Level 2 and Level 3 financial instruments). With regard to Nuon, this relates to energy commodity contracts for oil, gas, coal, electricity, biomass and emission allowances that are not traded through recognised exchanges (e.g. Amsterdam Power Exchange, Endex), known as over-the-counter or OTC contracts. A legal reserve of EUR 84 million in total is held for the unrealised fair value movements of these contracts (2014: EUR 252 million), which is calculated on a collective basis.

In addition, a legal reserve participations of EUR 56 million (2014: EUR 89 million) is recognised. The legal reserve participations include the increases in net asset value of joint ventures and associates since their first inclusion, less any amounts that can be distributed without legal restrictions.



# Note 34 Property, plant and equipment

# Property, plant and equipment

		Equipment, tools	Construction in	
	Land and buildings	and fittings	Construction in progress	Total
As at 1 January 2014	bollalligs	una neenigs	progress	Total
Historical cost	2	174	34	210
Accumulated depreciation and impairments	-1	- 149		- 150
Carrying amount as at 1 January 2014	1	25	34	60
Movements 2014				
Investments	-	2	3	5
Depreciation	- 1	- 17	-	- 18
Transfers and other movements	13	19	- 32	-
Total	12	4	- 29	- 13
As at 31 December 2014				
Historical cost	15	195	5	215
Accumulated depreciation and impairments	- 2	- 166	-	- 168
Carrying amount as at 31 December 2014	13	29	5	47
Movements 2015				
Investments	-	3	2	5
Depreciation	- 2	- 15	-	- 17
Transfers and other movements	2	4	- 6	-
Total	-	- 8	- 4	- 12
As at 31 December 2015				
Historical cost	17	201	1	219
Accumulated depreciation and impairments	- 4	- 180	-	- 184
Carrying amount as at 31 December 2015	13	21	1	35

For further disclosure, reference is made to note [14]

Property, plant and equipment in the consolidated accounts.



# Note 35 Investments in subsidiaries

## Investments in subsidiaries

	2015	2014
Carrying amount as at 1 January	2,125	1,553
Movements		
Capital contributions	124	1,105
Disposals	-	- 2
Dividends received	- 120	- 201
Result of the year	24	- 256
Other comprehensive income	- 28	- 74
Total	-	572
Carrying amount as at 31 December	2,125	2,125

A list of directly and indirectly held participations in subsidiaries is included in note [30] Related party disclosures in the consolidated accounts.

# Note 36 Non-current receivables from group companies

# Non-current receivables from group companies

	.,
- 28	- 1,051
- 28	- 1.051
956	2,007
2015	2014
	956

The effective interest rate on the non-current receivables from group companies was 4.2% (2014: 4.4%).



# Note 37 Deferred tax assets and other non-current receivables

Deferred tax assets and other non-current receivables

		Other non-	
	Deferred tax	current	
	assets	receivables	Total
Carrying amount as at 1 January 2014	9	25	34
Movements 2014			
Loans repaid	-	6	6
Temporary differences charged to profit or loss	12	-	12
Total	12	6	18
Carrying amount as at 31 December 2014	21	31	52
Movements 2015			
Loans granted	-	5	5
Temporary differences charged to profit or loss	37	-	37
Total	37	5	42
Carrying amount as at 31 December 2015	58	36	94

Other non-current receivables consist of loans and receivables (including incremental costs) with related parties.

## **Note 38 Derivatives**

# **Derivatives**

	Curre asse		Non-curi ass	rent sets		rrent lities		urrent bilities
	2015	2014	2015	2014	2015	2014	2015	2014
Treasury contracts	19	48	3	3	20	51	1	-
Total	19	48	3	3	20	51	1	-

# Note 39 Cash and cash equivalents

The cash and cash equivalents at the end of 2015 included EUR 1 million restricted cash (2014: EUR 10 million). This amount relates to cash held at banks which is provided as collateral.



# **Note 40 Equity**

The Consolidated statement of changes in equity and disclosures to that statement are included in the Consolidated accounts. In addition to the Consolidated statement of changes in equity, a legal reserve was formed within equity for the unrealised gains on OTC contracts for

an amount of EUR 84 million (2014: EUR 252 million) and a legal reserve participations of EUR 56 million (2014: EUR 89 million). These legal reserves were charged against the Other reserves. The Reserve for cash flow hedges, Legal reserve and the Currency translation reserve are not freely distributable.

## **Note 41 Provisions**

#### **Provisions**

50	52
- 9	- 13
19	32
1	-
- 20	- 21
- 9	- 2
41	50
	19 1 - 20 - <b>9</b>

Carrying amount as at 31 December	41	50
Current portion	18	20
Non-current portion	23	30

# Note 42 Interest-bearing liabilities

## Interest-bearing liabilities

	2015	2014
Carrying amount as at 1 January	61	129
Movements		
New loans	2	10
Loans repaid	-	- 39
Payment dividend liability class A shares	- 62	- 41
Other movements	2	2
Total	- 58	- 68
Carrying amount as at 31 December	3	61

The interest rates and carrying amounts of interest-bearing liabilities can be analysed as follows:

## Maturities of interest-bearing liabilities

	Effective i	nterest rate	Short-term part		Long-term part	
	2015	2014	2015	2014	2015	2014
Dividend liability class A shares	n.a.	3,6%	-	61	-	-
Other loans	0,0%	n.a.	3	-	-	-
Total			3	61	-	



# Note 43 Contingent assets and liabilities

Reference is made to note [29] Contingent assets and liabilities and licences.

# Note 44 Other income less expenses after taxation

Other income less expenses after taxation was EUR 20  $\,$ million positive (2014: EUR 65 million positive) and consists mainly of income and expenses of company-wide activities at holding company level.

# Note 45 Average number of employees

The average number of employees in 2015 was 576 FTE based on a 38-hour working week (2014: 612 FTE), of which working in foreign countries 14 FTE (2014: 18 FTE).

The employee benefits related to the members of the Management Board have been disclosed in note [8] Employee compensation and benefit expenses.

Amsterdam, 12 May 2016

Supervisory Board Magnus Hall Anne Gynnerstedt Jan Haars

Management Board Peter Smink Martijn Hagens



# Other Information

# Independent auditor's report

To: The General Meeting of Shareholders of N.V. Nuon Energy

## Report on the financial statements

We have audited the accompanying financial statements 2015 of N.V. Nuon Energy, Amsterdam. The financial statements include the consolidated financial statements and the company financial statements. The consolidated financial statements comprise the consolidated balance sheet as at 31 December 2015, the consolidated statement of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of the significant accounting policies and other explanatory information. The company financial statements comprise the company balance sheet as at 31 December 2015, the company income statement for the year then ended and the notes, comprising a summary of the accounting policies and other explanatory information.

## Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards as adopted by the European Union and with Part 9 of Book 2 of the Dutch Civil Code, and for the preparation of the report of the management board in accordance with Part 9 of Book 2 of the Dutch Civil Code. Furthermore management is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Opinion with respect to the consolidated financial statements

In our opinion, the consolidated financial statements give a true and fair view of the financial position of N.V. Nuon Energy as at 31 December 2015 and of its result and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union and with Part 9 of Book 2 of the Dutch Civil Code.

# Opinion with respect to the company financial statements

In our opinion, the company financial statements give a true and fair view of the financial position of N.V. Nuon Energy as at 31 December 2015 and of its result for the year then ended in accordance with Part 9 of Book 2 of the Dutch Civil Code.

# Report on other legal and regulatory requirements

Pursuant to the legal requirement under Section 2:393 sub 5 at e and f of the Dutch Civil Code, we have no deficiencies to report as a result of our examination whether the management board report, to the extent we can assess, has been prepared in accordance with Part 9 of Book 2 of this Code, and whether the information as required under Section 2:392 sub 1 at b-h has been annexed. Further we report that the report of the management board, to the extent we can assess, is consistent with the financial statements as required by Section 2:391 sub 4 of the Dutch Civil Code.

Amsterdam, 12 May 2016 Ernst & Young Accountants LLP

Signed by A.A. Heij



# Assurance report of the independent auditor

To: the shareholders of N.V. Nuon Energy

We have performed an assurance engagement on the information relating to the Fuel Mix of electricity supplied and/or produced (hereinafter: Fuel Mix) in the accompanying Annual Report 2015 of N.V. Nuon Energy (hereinafter: Nuon). The Fuel Mix is presented in the chapter "Operational Performance" in the Annual Report 2015.

Our assurance engagement is aimed to provide reasonable assurance that the Fuel Mix is correctly presented in accordance with the criteria applied. The data relating to the Fuel Mix on which we provide assurance are labelled as "RAverified" in Nuon's Annual Report 2015.

## Limitations in our scope

The quantification of  ${\rm CO}_2$  emission factors related to the Fuel Mix is subject to inherent uncertainty due to the designed capability of measurement instrumentation and testing methodologies and incomplete scientific knowledge used in the determination of emissions factors and global warming potentials.

## Criteria applied

Nuon applies the guidelines of EnergieNed as established in 2004 regarding the calculation method of the Fuel Mix. It is important to view the Fuel Mix in the context of these guidelines. We believe that these guidelines are suitable in the view of the purpose of our assurance engagement.

## Management's responsibility

The managing board of Nuon is responsible for the preparation of the Fuel Mix in accordance with the criteria. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation of the Fuel Mix that is free of material misstatements, selecting and applying appropriate reporting policies and using measurement methods and estimates that are reasonable in the circumstances

#### Auditor's responsibility

Our responsibility is to express an opinion on the Fuel Mix based on the procedures we have performed and the evidence we have obtained. We conducted our assurance engagement in accordance with Dutch law, including the Dutch Standards on Auditing and the Dutch Standard 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information. This requires that we comply with ethical requirements and plan and perform procedures to obtain reasonable assurance whether the Fuel Mix is free from material misstatement.

#### **Procedures**

Our main procedures with regard to the Fuel Mix, were:

- Assessing the suitability of the reporting policies used and their consistent application, as well as reviewing significant estimates and calculations made in preparing the Fuel Mix.
- Reviewing based on a risk analysis the plausibility of the information contained in the
- Fuel Mix by performing analytical procedures, conducting interviews with responsible company officers, and checking the substantiations of this information on a test basis, as well as retrieving the relevant corporate documents and consulting external sources.
- Evaluating the sufficiency of the Fuel Mix and its overall presentation against the criteria applied.
- Identifying inherent risks relating to the reliability of the information and investigating the extent to which these risks are covered by internal controls.
- Following the audit trail on a test basis, from the source data to the information contained in the Fuel Mix.
- Agreeing the overall mix of conventional electricity and the emission factors for import and trade in the Netherlands as published by the "Autoriteit Consument en Markt" with the Fuel Mix.
- Performing tests of detail aimed at reviewing the reliability of the primary information of:
  - The production of conventional and renewable electricity.
  - Conventional and green electricity (the latte based on Gurantees of Origin from CertiQ) supplied to end customers.
  - Purchased conventional electricity.
  - Imported conventional electricity.
  - Centralized purchased conventional electricity on the APX.

We believe that the assurance evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Opinion**

In our opinion, and with due consideration of the limitations described in the paragraph "Limitations in our scope", the Fuel Mix of electricity supplied and/or produced is in all material respects correctly presented in accordance with the guidelines of EnergieNed as established in 2004 regarding the calculation method of the Fuel Mix.

Amsterdam, 12 May 2016 Ernst & Young Accountants LLP

Signed by R.T.H. Wortelboer RA



# Declaration of Compliance with the Code of Conduct for Suppliers and Metering companies operating under their responsibility

(hereafter: Code of Conduct for energy suppliers and metering companies)

Regarding data available through metering devices to be read remotely (smart meters) from consumers and small and medium enterprises ('kleinverbruikers').

Name legal entity: N.V. Nuon Sales Nederland Statutory place of business: Amsterdam Periode: 1 January 2015 – 31 December 2015

N.V. Nuon Sales Nederland in Amsterdam uses data obtained from small-scale consumption metering devices which are read remotely with the purpose to provide a good performance of its services.

In addition to the Dutch Privacy Act ("Wet bescherming persoonsgegevens"), suppliers and metering companies operating under their responsibility in the Dutch energy sector, set up a Code of Conduct on the use, the capturing,

the sharing and the storing of data obtained from small scale consumption measuring devices which are read remotely.

In June 2015 Nuon noted that on both the bi-monthly overviews of energy consumption ("het verbruiks- en kostenoverzicht") and the overview of energy consumption in the personal page on the Nuon website ("Mijn Nuon"), the consumption data of the former customer were showed to the new customer in case of relocation. A process/IT system change has resulted in the situation that only the energy consumption of the new customer is visible for this new customer and that Nuon is fully compliant for this point with the Code of Conduct since 19 June 2015.

Except for these incidents we hereby confirm that N.V. Nuon Sales Nederland has fully complied with the rules and obligations as set out in the Code of Conduct for energy suppliers and metering companies during 2015.

Amsterdam, 12 May 2016

Signed by Martijn Hagens

# Annual Statement 2015 in the framework of the Heat Act

#### Introduction

Heat supply company N.V. Nuon Warmte (Nuon Warmte) is part of the energy production and supply company N.V. Nuon Energy (Nuon Energy).

#### Shareholders as at 31 December 2015

The shares of Nuon Warmte are fully owned by N.V. Nuon Energy Sourcing, a 100% subsidiary of N.V. Nuon Energy. From July 1st 2015 the Swedish state-owned Vattenfall AB owns 100% of the shares of N.V. Nuon Energy.

## Supply areas

Nuon Warmte manages and operates large-scale heat networks in the provinces Gelderland, Flevoland, Noord-Holland and Zuid-Holland. Besides this, Nuon Warmte managed and operated until April 1st 2015 several small heat (pump) projects across the Netherlands.

#### License

Based on the Heat act, heat suppliers are required to register heating networks with the Authority Consumer & Market (ACM) and apply for a permit for the supply of heat at the ACM. Nuon Warmte has applied for a permit for the supply of heat at the ACM September 3rd 2015. On the 8th of March 2016 the permit has been granted by the ACM.

#### **Tasks**

The tasks of Nuon Warmte, which are based on the Warmtewet 2014 (Heat act) and underlying ministerial regulations and decisions, have a regulated character and include:

- The distribution and delivery of heat to consumers with a connected load of up to 100kW at a legally established maximum price;
- Ensuring the safety and reliability of the networks and connections.

#### **Annual statement**

This annual statement has been prepared based on the Heat act and the underlying ministerial regulations and decisions, which require to prepare separate financial information for each heat supply company as per 1 January 2014. Furthermore, these regulations require heat supply companies to publish an annual statement of their financial information. With this annual statement Nuon Warmte endorses this obligation.

The accounting policies and principles used in the annual statement are in accordance with the 2015 financial statements of Nuon Energy and only includes the financial information of the operation of Nuon Warmte to which the regulation of the Heat act applies; as Nuon Warmte also supplies non-regulated heat (supply of heat to consumers with a connected load capacity above 100kW). Nuon uses several allocation keys to allocate the total costs of Nuon Warmte to the regulated and non-regulated supply of heat. Variable purchase costs are allocated to the regulated and non-regulated activities based on the relative number of GJ sold to both customer groups. Fixed purchase costs and other costs are allocated based on the relative number of connection or the relative capacity of the connections.

The financial position and performance of Nuon Warmte have been included in the consolidated financial statements of Nuon Energy. EY has issued an audit opinion on the consolidated financial statements of Nuon Energy (see page 69). Based on Article 2 403 BW Nuon Warmte is exempted from publishing independent financial statements. In relation to this, a liability statement as referred to in Article 2: 403 BW, is filed at the Dutch Chamber of Commerce.

## Financial information for 2015

The tables below represent the financial information for 2015, as far as it concerns the regulated supply of heat (heat to consumers with a connected load of up to 100kW).



# Income statement heat-supply

Amounts in EUR million, 1 January - 31 December

	2015		2014	
Heating revenue	102.9		98.9	
Amortisation construction contributions	6.4		6.1	
Net sales		109.2		105.0
Other operating income		26.6		28.8
Cost of energy	-52.5		-53.9	
Cost of goods and materials	-21.5		-22.1	
Employee compensation and benefit expenses	-14.1		-13.2	
Amortisation and impairments of intangible assets	-		-	
Depreciation and impairments of property, plant and equipment	-12.7		-13.9	
Operating and maintenance expenses	-4.1		-6.1	
Administration expenses	-4.4		-4.2	
Overhead expenses	-5.5		-4.9	
Other expenses	-25.6		-25.7	
Gross operating expenses		-140.4		-144.2
Own work capitalised		4.5		4,3
Operating expenses		-135.9		-139.9
Participations in the results of associated companies and joint ventures		-		-
Operating result		-0.1		-6.1
Financial income		0.1		0.1
Financial expenses		-		-
Result before tax		0.0		-6.0
Income tax expense		0.0		1.5
Result for the year		0.0		-4.5

# Balance sheet information heat-supply

Amounts in EUR million, as at 31 December

	2015	2014
Property, plant and equipment	299.9	302.9
Construction contributions	-138.0	-141.8



#### Explanation to the income statement

Amounts in EUR million, 1 January - 31 December

Amounts in Euk million, 1 January - 31 December		2015	2014
Breakdown of heating revenue		102.9	98.9
a1. Heat consumption		53.6	50.2
a2. Hot water consumption		7.1	8.0
b1. Fixed fee heat supply and metering services		24.7	22.3
b2. Delivery kit		17.4	18.4
Breakdown of cost of energy		-52.5	-53.9
Variable heat purchase costs		-25.9	-27.3
Fixed heat purchase costs		-25.3	-23.2
Cold water purchase costs		-1.2	-1.5
Gas purchase costs		-0.2	-0.8
Electricity purchase costs		0.2	-1.1
Supplies			
Amount of heating supplied in GJs		2,852,775	2,611,044
1. Number of connections (<49 kW)		109,661	109,745
2. Number of connections (50 kW-100kW)		461	457
Amount of hot water supplied in m3		1,382,343	1,423,618
Amount of cooling supplied in GJs		-	9,324
Purchase			
Purchased heat in GJ		4,277,200	4,172,825
Purchased cold water in m3		1,395,206	1,508,018
Purchased gas in m3		2,180,467	1,490,133
Purchased electricity in kWh		21,576,345	16,613,098
Purchase contracts according to Heat Act article 8		14	14
Nuon Power Generation B.V. (voorheen N.V. Energieproductiebedrijf UNA)	Production and transport of heat	1	1
Vereniging voor christelijk wetenschappelijk onderwijs	Production of heat	1	1
AEB Amsterdam N.V.	Production of heat	1	1
Orgaworld B.V.	Production of heat	1	1
N.V. Nuon Warmte afdeling DG (voorheen Nuon Business)	Production of heat	1	1
N.V. Nuon Duurzame Energie	Production of heat	1	1
	Production of heat	1	1
AVR Afvalverwerking B.V.	1 Todoction of ficat		
	Production of heat	1	1
AVR Afvalverwerking B.V.  Warmte/Kracht Centrale Kleefse Waard V.O.F.  ARN B.V.			1
Warmte/Kracht Centrale Kleefse Waard V.O.F.	Production of heat	1	
Warmte/Kracht Centrale Kleefse Waard V.O.F. ARN B.V.	Production of heat Production of heat	1	1
Warmte/Kracht Centrale Kleefse Waard V.O.F. ARN B.V. Indigo B.V.	Production of heat Production of heat Transport of heat	1 1 1	1
Warmte/Kracht Centrale Kleefse Waard V.O.F. ARN B.V. Indigo B.V. Bio-Energie de Vallei B.V.	Production of heat Production of heat Transport of heat Production of heat	1 1 1	1 1 1

In June 2014, Nuon Warmte management decided to divest the heat pumps portfolio. In December 2014, management signed an agreement to sell the assets relating to the heat pumps portfolio. The control of the heat pumps was effectively transferred in April 2015 to the purchaser based on the signed agreements. These assets will no longer be consolidated by Nuon Warmte as of these dates. The related loss of EUR 15,6 million with the sale of the heat

pumps portfolio is not represented in the provided financial information.

Nuon Warmte conducts transactions with subsidiaries within the Nuon group for the purchase of Heat. Transactions with the parties classified as related parties are conducted at market conditions and prices that are not more favourable than the conditions and prices offered by independent



external third parties. The list with purchase contracts includes the significant subsidiaries Nuon Warmte has transactions with.

Nuon Warmte performs construction activities and exploitation services for third parties. Revenues and costs related to these activities are part of the presented income statement as 'Other Income' and 'Total cost of goods, material and services'. The margin resulting from the work for third parties is part of the regulatory activities and contributes to the coverage of overhead expenses.



# **Profit appropriation**

Profit appropriation is governed the Articles of Association of N.V. Nuon Energy, which state that dividends shall be distributed with due observation of the dividend policy and that the dividend policy shall be discussed with the General Meeting of Shareholders.

## **Dividend policy**

Nuon's dividend policy stipulates the following:

- The basis for dividend distribution shall be the net profit, adjusted for significant non-cash fair value movements on financial instruments;
- The remaining profit after taking into account the adjustments/pay out in point 1 above – is available for distribution to the Shareholder (Vattenfall AB), but this is subject to:
  - A gearing ratio (Interest Bearing Debt/(Interest Bearing Debt + Total Equity) of no more than 50%.
     This ratio is based on the guidance of S&P and Moody's as the maximum for investment grade companies.
  - Fulfillment of financial restrictions in Nuon Energy's financial documentation (i.e. covenants)
  - Sufficient sustainable cash position over the next 12 months as proven by the long term cash forecast of Nuon Energy.
  - Adequate liquidity lines available to Nuon Energy .

### **Dividend proposal**

Amounts in EUR million

# 

## Subsequent events

For subsequent events, see note [32] Subsequent events, to the consolidated accounts.

## **Proposed result appropriation**

In accordance with the Articles of Association and the dividend policy, the Management Board, after consulting the Supervisory Board, proposes to distribute a dividend of EUR 85 million to the shareholder and to deduct EUR 41 million from other reserves.