

### Gunnar Groebler Head of Business Area Wind

Vattenfall Capital Markets Day, Solna, 19 September 2016



### FACTS AND FIGURES – BA WIND

Business Area Wind, which is responsible for Vattenfall's wind power operations, will be a leading developer and operator of wind power in Northwestern Europe

**VATTENFAL** 

Key figures	2015
External net sales (MSEK)	4,267
EBIT (MSEK)	931
Underlying EBIT (MSEK)	1,469
Investments (MSEK)	8,855
Number of employees (FTE)	~600

Total op	perating capacity 2015: ~2,200 MW*
Offshore	222
1.093	Onshore (MW)
1.022	288 Offshore (MW)
3.7	12
3.4	

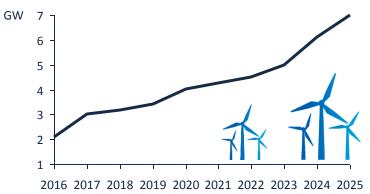
Key figures 2015	Onshore	Offshore
Installed capacity (MW), consolidated	771	1.093
Installed capacity (MW), pro rata	798	1.022
Electricity generation (GWh), consolidated	2.1	3.7
Electricity generation (GWh), pro rata	2.2	3.4
Capacity post FID 2016 (MW)	354	789

# GROW WIND OPERATING PORTFOLIO FROM 1.8 GW TO 4 GW IN 2020

Vattenfall continues to invest more than EUR 5bn within the next few years, 500 MW FID taken 2016

## Investing in renewables is the way forward for Vattenfall ...

- Number two in offshore wind in Northwestern Europe plus strong onshore pipeline
- Strong platform and track record to build on



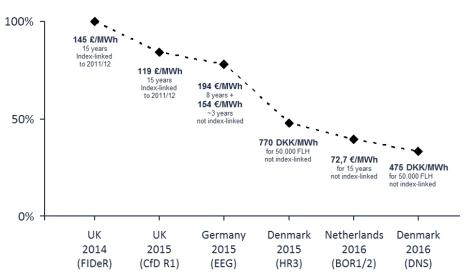
... and by 2020 Vattenfall will operate 4 GW and will be leader in LEC\*...





### **OFFSHORE INDUSTRY TREND**

Vattenfall's competitive advantage is based on three pillars: fast adaptation to the tender landscape, ability to decrease O&M costs applying latest business standards, lean and agile organisation set-up



Turbine size development has the most significant impact on reduction of LEC

- Winning bid levels of 475 DKK/MWh (Vattenfall Danish Nearshore) and 72.7 EUR/MWh (Dong – Borssele 1/2) considered new industry benchmarks
- Overall, tremendous decrease in subsidies in a competitive tender environment over 2-3 years
- Figures are only considering revenue streams and are not scope-adjusted, e.g., UK OFTO and grid charges. This might lead to 5-15% correction factor, which does not question the trend as such



## PARTNERING IS A CORNERSTONE FOR FUTURE GROWTH STRATEGY

1

**Enabling** 

- Enable capital recycling to finance further growth of the wind portfolio
- · Giving cash available for the strong wind build out

2

Leveraging

- Early capitalization of the Construction and Generation capability
- Leverage the strong capabilities in Construction and Generation to manage the project and operational risk
- Ensure economies of scale in Construction and Generation to secure the market leading position

3

Competing

- Competitiveness in both Levelised Cost of Energy and attracting lower cost of capital
- A strong track record in Construction and Generation will reduce the perceived risk of Wind, and thereby the needed risk premium for investors
- Partnership as a mean to create a competitive advantage by attracting low cost of capital in the changing competitive tendering, with financial investors entering the market directly

### **BUSINESS DEVELOPMENT**

Vattenfall continues to build new business with focus on PV technology and battery storage for integration of renewables

#### **Achievements 2016**

PV@Wind (Pendine,

Pen y Cymoedd): 5 MW taken into

operation

**Battery@Wind:** tender won in UK for 22 MW enhanced frequency response

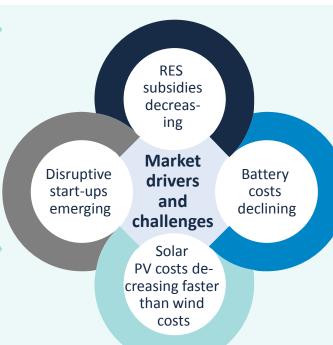
battery **2**nd **Life**(used batteries): close to the

launch

#### **Further actions Battery Storage**

Battery@Wind: scouting new locations

Battery@Hamburg Harbour



#### **Further actions PV**

**PV@Site** (Powerplants, Renaturation Area)

**PV@customer:** develop offers together with BA Customer & Solutions for industry customers

#### **Entrepreneurial Culture**

Idea Funnel & Innovation Radar

**Disrupt Workshops** 

Set-up platform to cooperate with Start-Ups



## OUR LARGEST WIND FARMS IN OPERATION



Country	Name	Туре	No Turbines	Installed capacity (MW)	Owner-ship (%)
UK	Thanet	Offshore	100	300	100
DE	DanTysk	Offshore	80	288	51
DK	Horns Rev	Offshore	79	158	60
UK	Ormonde	Offshore	30	150	51
NL	Princess Alexia	Onshore	36	121	100
SE	Lillgrund	Offshore	48	110	100
NL	Egmond aan Zee	Offshore	36	108	50
UK	Kentish Flats	Offshore	30	90	100
SE	Stor-Rotliden	Onshore	40	78	100

## MAJOR PROJECTS IN DEVELOPMENT & CONSTRUCTION



Country	Name	Туре	Installed capacity (MW)	Owner- ship (%)	Commis- sioning
DK	Horns Rev 3	Offshore	400	100	2019
DE	Sandbank	Offshore	288	51	2016
UK	Pen y Cymoedd	Onshore	228	100	2017
UK	Aberdeen	Offshore	91	100	2018
DK	Klim (repowering)	Onshore	67	100	2016
UK	Ray	Onshore	49	100	2016



### CHANGING REGULATORY ENVIRONMENT

**Post-Brexit**: New Department for Business, Energy and Industrial Strategy (DBEIS). Contracts for Difference and Capacity Market auctions still expected in Q4 2016

- Onshore: Tory government cut onshore subsidies. Major impairments in several projects
- Offshore: Offshore support announced to continue (10GW before 2020 + 10 GW after 2020)
- Onshore: Stable subsidy regime with capacity additions required to reach the Dutch renewable target of 14% for 2020
- Offshore: 4x700 MW until 2023
- Onshore: New auction scheme to be introduced;2.8 GW/year capacity addition
- Offshore: New auction scheme to be introduced; transition (2x1,46 GW) to centralised auction system (0,73 GW annually)

New renewables target: 100% Renewables in 2040 without Nuclear

- Onshore: Revenues fully exposed to market prices; uncertainty about continuation post 2020
- Offshore: No offshore-specific subsidy
- Onshore: Discussion about energy law ongoing
- Offshore: Kriegers Flak tender upcoming in centralised system; first round DK Near Shore; discussion around energy law ongoing

#### **New Markets**

- PL & NO: Market entry assessed; put on hold due to unfavourable regulatory regimes
- FR: New central auction system to be introduced



# IMPROVED TECHNOLOGIES AND PROCESSES LEAD TO LOWER COSTS

Larger turbines and increased performance in terms of higher availability and production imply cost savings of 10-30% and reduces the maintenance cost per MWh

