# **Vattenfall Capital Markets Day**

Presentation by

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# Polish energy market introduction

- Population: 38 million
- Number of electricity customers:
  15.6 million
- Total electricity consumption:
  129 TWh
- Electricity consumption per capita is only 40% of EU-15 average



#### The macro environment

#### Market deregulation

- \* The Polish power exchange's share of physical trading continues to be under 2%
- \* TPA should be available for household customers as of July 1, 2007 in accordance with the EU-directives

#### Regulatory regime

\* The regulation is based on a cost-plus ex-ante model at least in the mediumterm, which does not reward operating restructuring

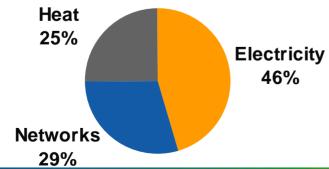
#### **Energy sector privatisation**

- \* Only the privatisation of CHP Lodz (medium sized) was completed in 2005
- \* The privatisation process of some small to medium sized power plants was continued in 2005: Ostrolęka, Dolna Odra and Kozienice as well as CHP Bydgoszcz
- \* The Government is determined to create "local champions" in the energy sector by means of consolidation of generation assets into BOT and PKE most probably followed by vertical integration of some of the network companies into these groups



# **Business Group Poland introduction**

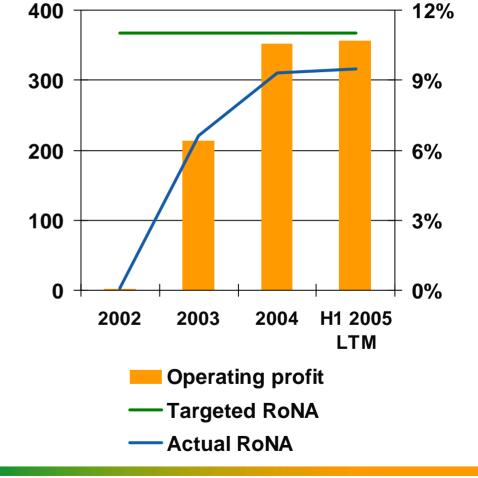
- Vattenfall acquired 75% of shares in EWSA and 75% of shares in GZE between 2000-04
- Total investment in Poland: 907 mEUR
- Vattenfall Poland's sales revenue in 2004: 3,678 mPLN (920 mEUR)
- Vattenfall has a 7% share of the Polish energy market
- Vattenfall Poland sales revenue by activity:





### Performance, 2002 - 2005

Strong profit growth in Poland over the past four years and an improvement in RoNA



EBIT, mPLN

EUR/PLN = 4.0

**RoNA** 

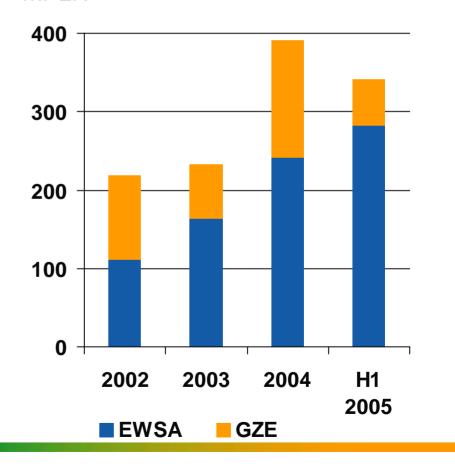
# Capital expenditure

Capital expenditure, 2002 – 2004 mPLN

	EWSA	GZE	Total
2002	122	181	303
2003	56	113	169
2004	105	134	239
Sum	283	428	711

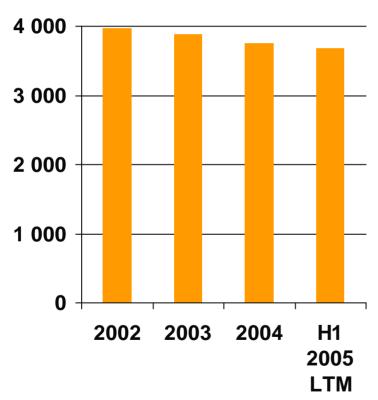
EUR/PLN = 4.0

Operating cash-flow at EWSA and GZE, mPLN

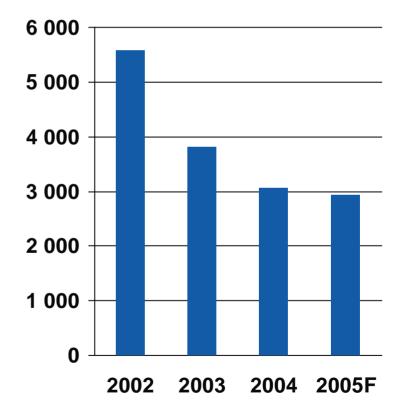


# Consolidated sales and employment reduction

Consolidated sales EWSA and GZE, mPLN

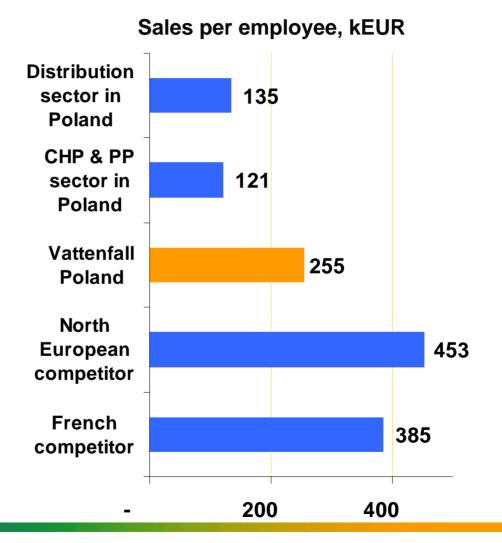


Total employment at EWSA and GZE



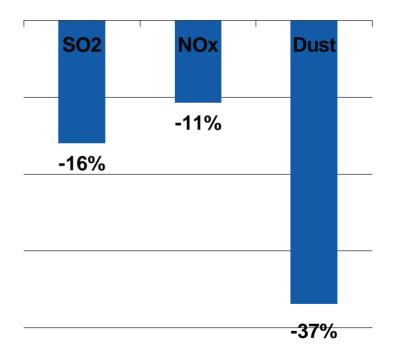
### Productivity vs. western peers

 Vattenfall's business in Poland is the established Polish benchmark for productivity and service level. However we still trail our international peers in this regard



# Change in emission levels of air pollutants

 The investment programme implemented in our heat business has resulted in a significant reduction in emissions of SO2, NOx and dust The change in emission levels of air pollutants between 2001 and 2004 \*



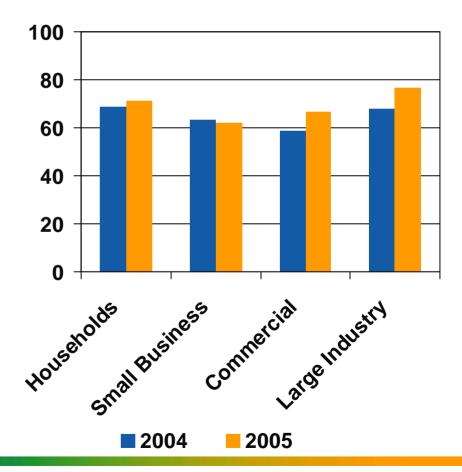
<sup>\*</sup> In relation to energy content in fuel



#### **Customer satisfaction**

- Satisfaction is improving among commercial and industrial customers thanks to enhanced billing procedures
- Service level to small businesses requires improvement

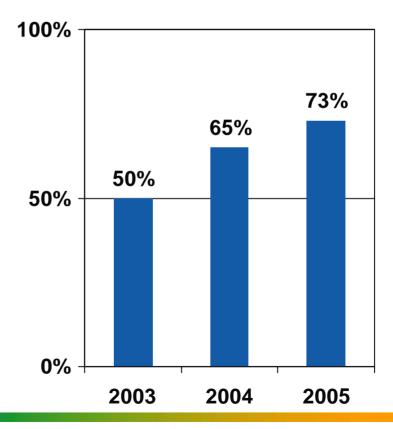
#### **Customer Satisfaction Index**





### **Employee satisfaction levels**

 Despite the restructuring the employee satisfaction level has improved significantly in the last three years Employee satisfaction level based on "My Opinion"



#### Important events in 2005 – BG Poland

- Establishment of VTS Poland
  - Provides market access to the wholesale electricity market for all BU's in Poland
- Divestment of non-core assets
  - Two significant divestments nearing completion;
  - Estimated proceeds of almost 140 mPLN
- Re-branding
  - Introduction of Vattenfall brand in Poland as of January 1, 2006
- Unbundling
  - Work is under way to unbundle the sales and network activities of GZE

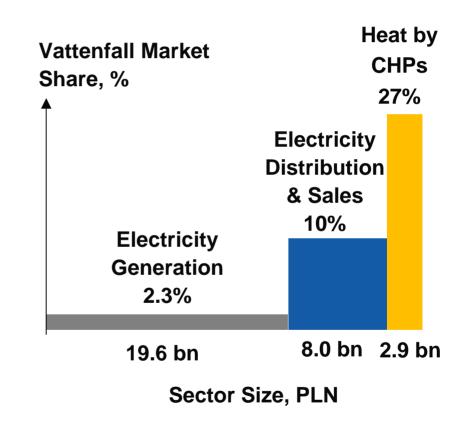
# Important events in 2005 – Polish energy sector

- CO2-trading scheme
  - Polish power plants will be allocated sufficient free CO2-certificates for their requirements in 2005-2007. The commencement of the trading scheme is delayed until early 2006
- Change in excise tax system
  - Power plants are currently burdened by a 20 PLN/MWh excise tax, which is likely to change in 2006/2007
- Amendments to the energy law
  - The new energy law recognizes cost of capital as a legitimate cost for tariff purposes
  - Rules regarding the implementation of TPA continue to be ambiguous
- Liberalisation of the wholesale electricity market
  - The balancing market rules and the PPA's continue to impede market liberalisation
- Parliamentary and Presidential elections
  - Centre-right coalition is likely to win parliamentary elections at the end of September. The implications for energy sector privatisation are unclear given differences of opinion between the likely coalition partners



### Vattenfall market position in Poland

- Current market position by business area:
  - Electricity generation 7th
  - Electricity sales and distribution 6th
  - District heating 1st (heat production only)
- Vattenfall is in a chasing position with a 7% overall market share



#### **Targets and strategy for Poland**

- Continue to streamline existing activity focus on closing the gap and becoming a benchmark performer with respect to productivity and service level
- Continue profitable growth in order to achieve a 10% market share:
  - Entry to generation Kozienice PP is currently targeted
  - "Bolt-on" acquisitions to bolster existing businesses –
    Bydgoszcz CHP is currently targeted